

Prepared by SBP Advisory

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Acknowledgement of Country

Sutherland Shire Council acknowledges the Dharawal people as the Traditional Custodians of the land within Sutherland Shire.

We value and celebrate Dharawal culture and language, and acknowledge Dharawal people's continuing connection to the land, the sea and community.

We pay respect to the Elders and their families, past, present and emerging, and through them, to all Aboriginal and Torres Strait Islander peoples.



CONTENTS

ntroduction	4
/ision and Objectives	5
Background	6
Frends and Drivers of Change	7
Planning Context	9
Strategic Context	10
Delivering the Strategy	11
Our Guiding Principles	12
Key Focus Areas	13
Strategy Development	14
SSC Sport Facility Hierarchy	15
Our Community	16
Our Sporting Landscape	17
Consultation Overview	18
Key Focus Areas and Implementation Plan	20
Appendix	25
Decision Making Criteria and Prioritisation Framework	

Sport Facility Hierarchy Allocations Sport Facility Hierarchy Standards

INTRODUCTION



Local Context

The Sutherland Shire is situated 26 kilometres from the Sydney Central Business District and covers an area of 369 km2.

It is bounded Bankstown City and the Georges River in the north, the South Pacific Ocean in the east, Wollongong City and Royal National Park in the south, and Deadman's Creek, Woronora Dam, Campbelltown City and Liverpool City in the west.

The location of the Sutherland Shire provides residents and visitors with good access to the wider Sydney Metropolitan area, and residents enjoy this proximity while valuing the natural environmental features surrounding the Sutherland Shire, including extensive waterways, bush land and the Royal National Park.

Purpose of this Strategy

Sutherland Shire Council provides and maintains a diverse variety of facilities to cater for the sporting pursuits of the local Sutherland Shire community.

The Sport Strategy establishes a framework which will positively contribute to an active, safe, healthy, vibrant and liveable community over the next 15 years.

As a key informing strategy under council's integrated planning and reporting framework, the strategy is directly aligned to our community strategic plan.

Responsibility for progress towards achieving the strategy outcomes rests with a range of agencies – with council, government agencies, sports associations and clubs, community organisations and the local business community all having a part to play.

The activities that council will deliver to support progress of the sport strategy will be detailed in council's four year delivery program and annual operational plans.



VISION AND OBJECTIVES



Our Vision

"A sustainable and equitable approach to delivering high-quality sports infrastructure and facilities, that enables our community to be leaders in sports participation and performance."

Objective

 To provide our community with access to sports grounds, facilities and participation opportunities that encourage and facilitate a healthy and active lifestyle.

How will we measure success?

- Increased number of sports grounds and facilities that meet minimum requirements for court/field dimensions, drainage, irrigation, lighting and supporting infrastructure standards.
- Increased community satisfaction with sporting facilities and a range of sports, leisure and recreation opportunities.
- There is a financially sustainable approach to facility provision, management and maintenance that enables Council to deliver the expected standards, upgrades and renewals expected by the community.

BACKGROUND

Where are we now?

Sutherland Shire Council provides and maintains a diverse variety of facilities to cater for the sporting pursuits of the local community.

The Sport Strategy will be the first of its kind for Council and has been developed to reflect the needs and expectations of our growing sporting community.

Where do we want to be?

The Sport Strategy sets a framework for the creation of an active, safe, healthy, vibrant and liveable community. Specifically, it will seek to:

- Ensure the provision and delivery of sports assets meets the needs of current and future generations of the Sutherland Shire.
- Encourage and provide access for people of all ages, physical abilities and interests to participate in sport, improving health and wellbeing.
- Establishment of prioritised programs, polices and resources that will ensure optimal use, manage commercial pressures, and allocation of Council's sporting assets.
- Ensure provision, design, configuration, renewal and maintenance of our sporting assets to ensure capacity and participation opportunities are maximised and are aligned to the needs of the community.
- Determine appropriate service levels and resource allocation to meet needs and best value from sport facility investment and management.
- Ensure sports clubs and associations are engaged, given support and information to ensure good governance, sustainable operations and effective facility planning and development.



How will we get there?

The Strategy outlines four areas of focus centered around a strategic approach to facility provision to meet the needs of current and future populations, and ensure equitable access for all.

	Areas Of Focus
1	A strategic approach to meet the needs of our growing and changing community
2	Optimisation of our existing spaces and facilities
3	Improved supporting infrastructure and amenities
4	Sustainable active and passive recreation use

We will achieve this through planning and optimising our facilities to ensure they meet the minimum standards and expectations of our participants and key stakeholders.

How will we know we have arrived?

The activities we will deliver to support progress of the Sport Strategy are detailed in the Implementation Plan and will be integrated into Council's four-year Delivery Program and annual Operational Plans.

TRENDS AND DRIVERS OF **CHANGE**

The Sport Strategy has been developed to respond to the following key drivers of change.



Population Growth

Sutherland Shire is predicted to grow by 25,500 people by 2036, with growth mainly located in and around our major centres. Residents of these areas will require equitable access to facilities and spaces within a reasonable distance of their home.



Motorway Impacts

Development of the M6 motorway corridor will impact a number of open spaces, sport fields and facilities, which will be costly and difficult to replace if lost.



Land Availability

Green open space is at a premium in the Shire, and there are limited options for land acquisition to service future population growth. Increasing the carrying capacity of existing sportsfields and facilities will be critical to facilitating increased demand and participation.



Limited Capacity of Existing Assets

Many sports fields and spaces across the Shire lack adequate lighting, drainage and irrigation infrastructure to enable increased capacity and utilisation.



Multi-use and Gender-neutral Facilities

The rapid growth in female sports participation has elevated awareness of the deficiencies in the existing provision of amenities and infrastructure to cater to the needs of women and girls.

TRENDS AND DRIVERS OF **CHANGE**

Future planning of the Shire's sporting assets will need to consider and address the following emerging trends.



Ageing Population

The forecasts indicate a changing age profile of the area with a 221% increase in population of over the age of 75 by 2041. An ageing population has different physical activity and sporting requirements to a younger population and typically requires a greater focus on accessibility and opportunities for passive recreation.



Increased Housing Density

Total Households are expected to grow by 21,350 or 26% between 2021 and 2041. The trend towards more compact forms of housing means that many activities that traditionally took place in private backyards (e.g. birthday parties, BBQs or vegetable gardening) will shift to the public realm, placing added demands on our sporting fields and open space.



Climate Change

NSW has experienced years of ongoing drought, water restrictions, and extreme weather events. This provides additional challenges in the management of sports fields and reserves, as well as the role they can play in adapting to the effects of climate change.



Rise of Active Recreation

People are looking for more flexible activities that fit around their busy lifestyle. Increasing popularity and growth of individual fitness activities and lifestyle sports (i.e. walking, mountain biking, skateboarding) increases the pressure on existing green open space, as well as safe links to walking and cycling paths.



Playing Surface Durability

As the demand for green open space increases and availability of land reduces due to increasing population density, existing facilities are at risk of overuse and degradation of the playing surface. Alternative playing surfaces (including synthetics surfaces) can provide greater capacity for use due to greater durability.

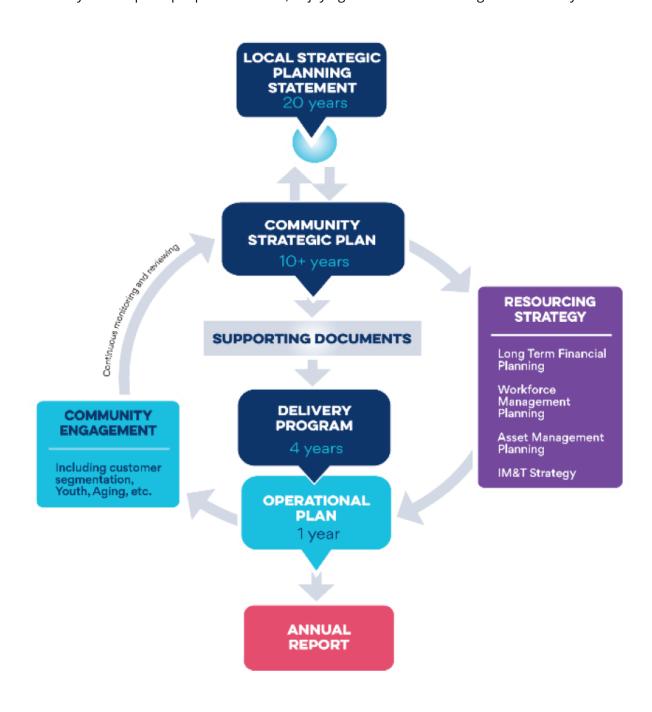


Remote Monitoring and Smart Technology

The rise of remote access technology and digital innovations are improving the management, access and utilisation of sporting fields and facilities. This includes wireless LED lighting controls, smart irrigation systems, moisture sensors and sensors on play equipment, BBQs and bins.

PLANNING CONTEXT

Council's Plans and Strategies work together to make Sutherland Shire a connected and safe community that respects people and nature, enjoying active lives in a strong local economy.



STRATEGIC CONTEXT

Council has an integrated approach. Council's Plans and Strategies work together to make the Sutherland Shire a liveable place for all people.



COMMUNITY STRATEGIC PLAN

A 10 year plan that identifies our commitment to the community to reflect our priorities and vision for the future.



SUPPORTING DOCUMENTS

A level of interconnected documents that provide further detail about how to achieve positive outcomes for the community.



DELIVERY PROGRAM



OPERATIONAL PLAN

Sets out the key activities and projects that will be delivered to the community during the Council term.

Provides further detail around the Delivery Program, including projects, activities and budgets.

Alignment with Community Plan

This Strategy contributes to delivering "Our Shire, Community Strategic Plan" (CSP), which aims to promote and enhance places where people can enjoy active lifestyles. It specifically supports Outcomes 3 and 5 in the plan, which are:

"A creative, caring and healthy community that celebrates culture and diversity."

"An active community that enjoys safe, accessible and diverse open places and spaces ."

Integration with other Supporting Documents

The Sport Strategy and Implementation Plan expands on the CSP, and sets out approaches taken by Council to sustain a liveable place with a high quality of life. A number of intersecting and 'supporting documents' are connected and sit alongside the Sport Strategy. These include:

- Leisure Centres Strategy
- · Open Space Strategy and Implementation Plan
- Play Strategy and Implementation Plan
- Catchment and Waterways Strategy
- Active Transport Strategy

Some of the above were still in development at the time of publication of this document.

DELIVERING THE STRATEGY



Integration

The actions in this
Strategy may become part
of our Delivery Program
and Operational Plan and
will help to deliver
Sutherland Shire's
Community Strategic Plan.

Implementation

A detailed implementation Plan that includes timeframes, priorities, resources, and responsibilities will be developed to help with delivery of the Strategy.

Evaluation

Measures have been developed to record our progress towards delivering this Strategy. Data will be collected throughout the implementation of the Strategy.

Reporting

Council's progress towards delivering this Strategy will be reported as part of our normal performance reporting cycle.

Integration

This Sport Strategy and Implementation Plan will integrate with our four year Delivery program and annual Operational plans, supporting our delivery of Sutherland Shire's Community strategic plan.

Implementation

The delivery of the Strategy will be guided by the implementation plan contained within it. The Implementation plan sets out a program of actions for each of the Focus areas and includes timeframes and responsibilities.

The Appendix contains Service Standards which define performance criteria for Council's provision of open space and recreation services.

Evaluation

Monitoring and evaluating our delivery of the Strategy will be ongoing. We will use a range of methods to help us measure the Strategy's outcomes. These methods may include demographic data, participation/usage data, community and customer satisfaction surveys, focus groups and case studies.

Reporting

We will report on the delivery of this Strategy in the following ways:

- Occasional reporting via social media and Our Shire newsletter
- Half yearly reporting to Council
- Annual Report
- Major review in 2025 prior to developing the next Sport Strategy

Resourcing

Most of the actions in this Strategy will not require additional funding but will guide priorities for existing expenditure budgets.

Some actions will require additional funding and these will be considered as part of Council's annual budget and planning process.

We may apply for external funding or partner with other agencies to help us deliver the actions in this Strategy.

OUR GUIDING PRINCIPLES

The guiding principles will ensure the future planning, provision and maintenance of sport facilities across Sutherland Shire meet the needs of the community – both now and in the future.

These principles will enable the creation of an active, safe, healthy, vibrant and liveable community.



Community Focussed



Collaborative

We will ensure the provision, design, configuration, renewal and maintenance of our sporting assets meets community needs, both now and into the future.

Our teams will work across the organisation, and with our Clubs and Associations to create optimal outcomes for the community.



Quality



Accessible

We will provide financially and environmentally sustainable, high quality sportsfields and supporting amenities, and continually evaluate the experience for participants, facility users and rate payers.

We will encourage and provide access for people of all ages, physical abilities and interests to participate in sport to improve the overall health and wellbeing of our community.



Flexible



Evidence Based

We will provide sports facilities that are flexible in their use, enable multi-use and are able to meet the changing demands of the community over time. We will make data driven decisions to ensure adequate and equitable provision of sportsfields, and to improve our facility standards and maintenance performance.

KEY FOCUS AREAS

The following four areas of focus will be delivered through the Sport Strategy.



Planning to meet the needs of our growing and changing community

Sport is a significant part of the culture and lifestyle in Sutherland Shire, and the community is highly active. Ensuring an equitable approach to facility provision that considers future demand and population growth will be critical to enabling sustained participation and involvement over time.

To do this we will:

- Adopt a set of policies to guide provision of sporting sites, facilities and infrastructure.
- Collaborate with key partners and stakeholders to address shortfalls in supply
- Identify potential sites for acquisition and rationalisation



With a growing population and limited opportunities for future land acquisition, enhancing the quality and standards of our existing facilities will assist in expanding capacity and enabling increased utilisation.

To do this we will:

- Improve the utilisation and efficiency of sport assets through site improvements.
- Improve the utilisation of sport fields through field improvement.
- Enhance our bookings and allocations process



Improved supporting infrastructure and amenities

The physical environment can act as a key barrier or motivator to engage in sport and physical activity. Ensuring our supporting infrastructure and amenities meet contemporary community expectations will have a significant impact on the overall sporting experience.

To do this we will:

- Maintain and ensure sportsfields and facilities are fit-for-purpose
- Recognise the relationship between organised sport and active recreation
- Activate sport assets through passive and active recreation

Sustainable active and passive recreation use

We recognise there are many users of open space, and balancing the demand for structured sport and active recreation must be addressed in future planning and decision making.

To do this we will:

- Manage expectations of our stakeholders
- Provide a safe, welcoming and inclusive environment for everyone in the community to participate in sport
- Work with funding bodies and partners



STRATEGY DEVELOPMENT

The Sport Strategy has been developed on a robust foundation of evidence and analysis. Below is a high-level overview of the methodology that was followed, which ultimately informed the development of the strategy.



Project Inception



Facility Provision Analysis



Situation Analysis

- Confirmation of methodology, timeframes and key milestones.
- Background document review.
- Preliminary research report.
- Consultations with key staff and stakeholders.
- Desktop audit of sport and recreation facilities.
- GIS mapping of sport and recreation facilities.
- High-level analysis of facilities in neighbouring LGAs.
- Facility Hierarchy Framework.

- Demographic analysis and population forecasting.
- Analysis of sport and recreation participation trends and patterns of use.
- Analysis of influencing factors on future facility provision.



Stakeholder Consultation



Strategy Development



Final Strategy

- Consultations with 18 sports.
- 17/24 Association/ Club and SSO consultations complete.
- Community Survey with 367 complete responses.
- Strategic framework development and refinement.
- Draft Sport Strategy and supporting documentation.
- Final Sutherland Shire Council Sport Strategy.
- Implementation Plan.
- Project Summary Document.

SPORT FACILITY HIERARCHY

Best practice facility planning applies a hierarchical classification system to community infrastructure. The hierarchy is determined based on a facility's intended function, the standard of service expected, the population catchment, and the location in relation to other facilities.

The Facility Hierarchy will assist Council in guiding investment into maintenance and renewal of sporting assets and infrastructure. It will also ensure there is equitable distribution and accessibility to various facility types across the Shire.

Hierarchy Level	Description
Regional	Regional sports facilities are likely to service a catchment which extends beyond municipal boundary due to their level of specialisation, uniqueness or standard of competition being played.
Specialty	Specialty facilities service a shire-wide catchment due to their unique infrastructure provision and standard of competition being played. Specialty facilities will principally be used by clubs based within the Council; however they may also cater for those clubs affiliated with Sydney-wide competitions, or associations/leagues. Specialty facilities will generally service one sport year round.
District	District level facilities will principally attract people from within Sutherland and will cater for senior and junior training and competition. District venues are usually the "headquarter" facility for clubs. District sports facilities will generally serve a catchment of approximately 10,000 households, or population of up to 30,000 people.
Local	Local level sports facilities primarily cater for junior training and competition both summer and winter. Local sports facilities are generally built and maintained to a basic standard and may include Council venues co-located with school sites.
Neighbourhood	Neighbourhood facilities provide opportunities for unstructured recreation and low-level or junior organised sport. These facilities would generally only be used as a secondary training venue for an organised sport club due to a lack of supporting infrastructre.
Schools*	Ovals and sports fields/courts located within school grounds that may be used for training or competition purposes, but do not factor into Council provision ratios.

^{*}Note: School provision should not be included in Shire provision ratios as they are out of SSC control and can't be relied upon for future use. They provide an existing and future opportunity to meet the Shire's sports field provision shortfall.

OUR COMMUNITY – AT A GLANCE



+30,000 people by 2036



51% female



49% male



+80,000 dwellings by 2036



16,036 single person househol ds



+35% increase in youths by 2036



population will be over 60 in 2036



49% households with families in 2036



2.7 people per dwelling in 2036



9,3652 people with disability



38,877 volunteers in 2016



39,318 people born overseas



2,435Aboriginal and Torres Strait Islander people in 2016

OUR SPORTING LANDSCAPE – AT A GLANCE



Sutherland Participation Rates



2.3x
NSW State
Average

3,300 Extra Netballers



2.6x
NSW State
Average

13,900 Extra Tennis Players



1.8x NSW State Average

8,600 Extra Football Players



5X NSW State Average

1,000 Extra Baseball Players



2.2x NSW State Average

2,800
Extra Rugby
League Players

Key Insight

With some of the highest sports participation rates in NSW and a growing population, the need for SSC to strategically re-invest in its sporting assets will be critical to sustaining the future health and wellbeing of its population.

^{*} Excludes informal sports assets (e.g. a netball ring in a small park).

CONSULTATION OVERVIEW

CONSULTATION PROCESS

- Consultations with 20 Council staff and officers engaged
- 23 consultations with sports stakeholders from State Sports Organisation (SSO's), Associations and Clubs. This included:
 - Archery
 - AFL
 - Athletics
 - Baseball
 - Basketball
 - Canoeing
 - Cricket
 - Cycling
 - Dog Flyball
 - Golf
 - · Gridiron
 - Hockey
 - Netball
 - OzTag
 - · Rugby League
 - · Rugby Union
 - Soccer/Football
 - Tennis
 - · Touch Football
- 6 presentations to the Sport and Active Communities Sub-Committee.
- Sports Stakeholder Survey with representatives from 18 different sports (closed with 22 complete responses and 4 written responses).
- Community survey closed with 723 complete responses.

KEY FINDINGS

A highly active and sporting community: The community in Sutherland Shire is highly active and have some of the highest sports participation rates in NSW.

In addition, 94% of respondents to the community survey engaged in sport and active recreation activities multiple times per week.

Increasing density and a growing population: Between 2021 and 2036, the population in Sutherland Shire is expected to grow by 25,506 residents or 10.6%.

Current sportsfield provision: Sutherland Shire currently has 285.17ha of open space allocated to sport, including 149.26ha of green sportsfields (excluding golf courses and synthetic fields).

Provision vs population: With a provision ratio of 1.19ha per 1,000 people of total sporting space, Sutherland Shire does not currently meet the provision benchmark of 1.4ha per 1,000 population for high density areas.

Future Requirements: As the population is projected to reach approximately 260,000 by 2036, applying the benchmark ratio of 1:5,000 (for a full oval or 2 rectangle equivalent fields) would result in the need for an additional 9 ovals or 18 full size rectangular fields in 2036.

"From a community point of view our Shire is pretty attuned to being involved in sport – kids, men and women. It's extremely valuable. Accessibility is to open space is good – we have beaches, nice walkways national parks. In terms of individual sports, some have great facilities, others don't."

- Hockey Club Committee Member

"As a community, we are very engaged and interested in sport. We are very passionate about it and have high volunteering and participation rates."

- Parent of a Sports Participant

CONSULTATION OVERVIEW

KEY ISSUES

High Demand/High Participation Interest:

Population growth, along with a rise in female participation in sport, and increased demand for active recreation activities is placing increasing pressure on existing fields and facilities.

Overuse: Overuse of sportsfields leads to the degradation of playing surfaces and ultimately leads to ground closures for remedial works.

Quality and Standard of Fields: Many fields across the Shire require upgraded infrastructure to keep pace with increasing community expectations, such as inadequate lighting, drainage and irrigation.

Impact of the F6 Corridor: The proposed F6 Corridor may result in the loss of a number of key sports facilities which will place additional demands on existing sites – and may lead to future land acquisition requirements.

Lack of Strategic and Policy Direction: An overall lack of strategic direction and clear policies makes it difficult to re-allocate clubs to optimise ground usage, and leads to an ad-hoc approach to maintenance and renewal.

Competing Priorities: Increasing recreational demands can result in the loss of precious open space for sport, within the larger footprint sportsfields.

"As we grow more fields will be a big challenge. And we compete with other sports which impact on that. Soccer is our biggest challenge – previous summer and winter sport competitions were fine, but season overlap has brought a huge challenge in terms of scheduling between demands. AFL, OzTag and Soccer are our three main competitors. This is exacerbated when you talk about training – all sports want access after hours, but not all fields have lighting."

- Cricket Association Committee Member

KEY OPPORTUNITIES

Accessing new land: Accessing school facilities in the short-term and reviewing developer contributions may assist in addressing future provision requirements.

Improving ground capacity: Upgrading lighting, drainage, irrigation and the selection of turf species will result in sporting surfaces being more resilient to: short-term overuse; degradation caused by extreme weather, and; extend usage hours.

Enhancing playing surface durability: The installation of alternative turf, hybrid turf solutions, hard courts or synthetic surfaces can increase the sustainable capacity of sports fields.

Reconfiguring existing sites: A more holistic approach to facility development that utilises the total footprint of a site will assist in addressing the provision of non-compliant fields.

Delivering standardised and modular amenities buildings: Standardising the delivery of amenities blocks/buildings will assist in creating efficiencies to increase the number of projects that can be completed each year.

"In the next 5-10 years, it would be great to see a lot more fields that have capacity for more traffic. A lot more facilities supporting those fields – such as gender neutral changerooms. And a lot more fields that's properly lit so you can spread the load."

- Soccer Association Committee Member

"Wet weather is a big issue in the Shire. Some fields are checked in the morning and then a call is made on whether all fields will be closed. We need to work out our service standards for wet weather and improve drainage infrastructure across our fields."

- Rugby Association Staff Member

KEY FOCUS AREAS

The following key focus areas and specific actions will be delivered through the Sport Strategy.



Planning to meet the needs of our growing and changing community

Objective: Ensure adequate, fair and equitable provision of sporting facilities and space to service our growing population.

How we will do this:

- 1. Adopt a set of policies to guide provision of sporting sites, facilities and infrastructure.
- 2. Collaborate with key partners and stakeholders to address shortfalls in supply
- Identify potential sites for acquisition and rationalisation

2

Optimisation of our existing spaces and facilities

Objective: Maximise the utilisation of our existing sportsfields and facilities within set limits and guidelines to prevent overuse and degradation.

How we will do this:

- 1. Improve the utilisation and efficiency of sport assets through site improvements.
- 2. Improve the utilisation of sport fields through field improvement.
- Enhance our bookings and allocations process



Improved supporting infrastructure and amenities

Objective: Support sport participation and community outcomes through the provision of supporting infrastructure and amenities designed to contemporary standards.

How we will do this:

- 1. Maintain and ensure sportsfields and facilities are fit-for-purpose
- Recognise the relationship between organised sport and active recreation
- 3. Activate sport assets through passive and active recreation



Sustainable active and passive recreation use

Objective: Balance the provision of open space that is fit-for-purpose for sport, as well as active recreation and provide opportunities for active and passive recreation users to access facilities.

How we will do this:

- 1. Manage expectations of our stakeholders
- 2. Provide a safe, welcoming and inclusive environment for everyone in the community to participate in sport
- 3. Work with funding bodies and partners

KEY FOCUS AREA 1

Planning to meet the needs of our growing and changing community

	ementation Actions	Delivery		22/23	23/24	24/25	5+ Yrs	Ongoin
		Stream				24/25	3T 115	g
	dopt a set of policies to guide provision of spo	_		structur	e			
	Adopt a 1.4ha/1,000 people provision ratio of land for sporting space per head of population.	6B	SS, SP	•				
1.1.2	Adopt the Sport Facility Hierarchy Standards and size requirements for all sportsfields.	3B	SS, OS, O	•				
1.1.3	Adopt a set of minimum standards for sportsfields and supporting amenities to guide future upgrades and developments. This should be aligned to the facility hierarchy and should include requirements for: Irrigation, Lighting, Drainage, Maintenance, Parking, Seating, Shading. (See appendix)	3B	SS	•				
1.1.4	In consultation with relevant sport and association representatives, develop a suite of policies relating to sports assets, (aligned with NSW legislation) such as: Field/ground/court allocation, Night-time games and Wet weather field closures.	3В	SS		•			
1.1.5	Determine Council's position on tennis court leasing, licensing and management models (i.e. in-house, one operator per district, coach licenses etc.)	3B	SS, P		•			
1.2. C	ollaborate with key partners and stakeholder	s to address sh	ortfalls in supp	oly				
1.2.1	Identify opportunities to co-locate sports which have complimentary requirements to ensure optimal usage.	3C	SS		•			
1.2.2	Develop partnerships with public schools, private sports facilities and private land-owners to increase community access to facilities in line with demand priorities.	3C	SS, O		•			
1.2.3	Explore Public Private Partnerships (PPP) with private schools, private and commercial operators etc. to address provision requirements.	3C	SS, P				•	
1.2.4	Identify and collaborate with sporting clubs and associations on future planning priorities.	3C	SS					•
1.3. lo	dentify potential sites for acquisition and ratio	nalisation						
1.3.1	Develop a Golf Strategy for the Shire to ensure a strategic approach to future growth and provision.	3B	SS, P		•			
1.3.2	Review the current provision of sporting space for grass netball courts to determine an optimal outcome for the community.	3B	SS, OS		•			

Collaboration Codes: A = Assets, BO = Building Operations, O = Operations, OS = Open Space, P = Property, PD - Public Domain, **SS** = Sport Services, **SP** = Strategic Planning,

KEY FOCUS AREA 2

Optimisation of our existing spaces and facilities

	ementation Actions	Delivery Stream	Collaboration	22/23	23/24	24/25	5+ Yrs	Ongoin g
2.1. lı	mprove the utilisation and efficiency of sport a	ssets through	site improvem	ents	<u> </u>		<u>'</u>	
2.1.1	Develop an accessible and easy to read asset register of existing sports facilities, showing condition, sports users, season times etc.	3B	SS, OS, B, A	•				
2.1.2	Develop an opportunities plan for optimisation of existing facilities.	3B	SS, OS		•			
2.1.3	Identify opportunities to reconfigure ground and infrastructure configuration to optimise the site layout.	3B	SS		•			
2.1.4	Shortlist a number of key sites for master planning and develop a priority staging plan for delivery.	5B	SS, OS	•				
2.1.5	In collaboration with clubs and sporting associations, shortlist a number of sites that can be upgraded to address inadequate parking.	3C	SS, OS, PD	•				
2.2. lı	mprove the utilisation of sport fields through f	ield improvem	ent					
2.2.1	Identify key sites to prioritise for floodlighting, drainage and irrigation.	3C	SS, O					•
2.2.2	Enhance our sporting fields to be able to sustainably meet 35 hours of carrying capacity.	5B	SS, O					•
2.2.3	Develop a priority staging plan for maintenance, renewals and upgrades.	3C	SS, O, OS			•		
2.2.4	Conduct an audit of existing turf types to determine if the optimal species is being used and develop a staged priority plan for the conversion of sportsfields to more appropriate turf types.	5B	О			•		
2.2.5	Ensure there is an objective approach to determine ground closures for wet weather.	5B	О	•				
2.3. E	nhance our bookings and allocations process							
2.3.1	Ensure our facility allocation process is fit-for- purpose based on user groups and participation.	3C	SS					•
2.3.2	Continually review the sportsground allocation and booking process to ensure sportsfields are utilised to optimal capacity.	3C	SS					•
2.3.3	Undertake regular monitoring of actual use compared with bookings and assess the impact of use.	3C	SS		•			
2.3.4	Collaborate with, and provide support to clubs and associations to optimally manage their programs, competitions and activities.	3C	SS					•
2.3.5	Determine an objective measure for equity (e.g. cost subsidy per player) to guide funding and ground allocations.	3C	SS			•		

Collaboration Codes: A = Assets, BO = Building Operations, O = Operations, OS = Open Space, P = Property, PD - Public Domain, **SS** = Sport Services, **SP** = Strategic Planning,

KEY FOCUS AREA 3

Improved supporting infrastructure and amenities

Imple	ementation Actions	Delivery Stream	Collaboration	22/23	23/24	24/25	5+ Yrs	Ongoin
3.1 M	aintain and ensure sportsfields and facilities a	are fit-for-purp	ose					J
3.1.1	Ensure sports compliance standards are prioritised before including additional assets for open space (on land/open space which is designated for sport).	3B	SS, OS	•				
3.1.2	Review the number of sports fields that are designated as off-leash dog exercise areas.	5B	SS, OS	•				
3.1.3	Ensure sports fields which are co-located with dog exercise areas are fenced to protect sport participants.	5B	OS	•				
3.1.4	Conduct an audit of sporting facilities against relevant code facility guidelines.	3B	SS		•			
3.1.5	Review all sport facility storage needs, with a view that shipping containers are only used for short term needs whilst building works occur or up to 6 months. Plan for all existing shipping containers to be systematically removed from all open spaces.	3В	OS					
3.2 R	ecognise the relationship between organised s	port and active	recreation					
3.2.1	Develop a user policy to ensure for-profit entities using Council sport fields for commercial purposes are required to book the field and are appropriately charged.	3B	SS		•			
3.2.2	Encourage unstructured/social sport users to utilise lower-level facilities, passive reserves and open space.	3C	SS					•
3.2.3	Establish a suite of policies and license agreements to guide the usage of sporting space and infrastructure by both unstructured recreation activities and structured sport.	3C	SS, P			•		
3.2.4	Continually review plans of management to ensure they are accommodating of future strategic directions.	5B/5C	OS					•
3.3 A	ctivate sport assets through passive and active	erecreation						
3.3.1	Conduct ongoing research, benchmarking and community consultation to identify emerging active and passive recreation trends/activities.	3B	SS, OS					•
3.3.2	Prepare a plan that identifies opportunities to increase the utilisation of existing sports facilities for active and passive recreation, without compromising the use of sport.	3B	SS, OS, O		•			
3.3.3	Establish a staging plan for enabling active and passive recreation use at compatible existing facilities.	3B	SS, OS			•		

Collaboration Codes: A = Assets, BO = Building Operations, O = Operations, OS = Open Space, P = Property, PD - Public Domain, **SS** = Sport Services, **SP** = Strategic Planning,

KEY FOCUS AREA 4

Sustainable active and passive recreation use

imple	ementation Actions	Delivery Stream	Collaboration	22/23	23/24	24/25	5+ Yrs	Ongoin g
Mana	age expectations of our stakeholders							
4.1.1	Adopt a set of minimum standards for the design and construction of new sports amenities buildings.	3B	SS, A, BO			•		
4.1.2	Adopt a 'Hierarchy of Need' for supporting infrastructure and amenities which aligns with the facility hierarchy. This should consider options for replacement and rationalisation.	3B	SS, A, BO			•		
4.1.3	Identify and prioritise sporting sites/assets that require upgrades to meet minimum standards – linked with funding allocations and cost-benefit analysis.	3B	SS		•			
4.1.4	Investigate the creation of standardised modular sporting pavilions and amenities block designs to continually improve ageing buildings, ensuring a long-term cost-benefit is provided.	3B	A, BO		•			
4.1.5	Explore opportunities to co-locate sports into the same pavilion to provide greater collective outcomes.	3B	SS, P		•			
4.1.6	Explore feasibility and alternative funding models for provision of smaller/emerging sports facilities	3B	SS	•				
Provi	de a safe, welcoming and inclusive environme	nt for everyon	e in the comm	unity to	participa	ate in sp	ort	
4.2.1	Ensure all pavilions and supporting	3B	A, BO					
	infrastructure meet gender neutral design considerations.							
4.2.2		3B	SS, OS, PD					•
	considerations. Deliver facilities that are accessible and inclusive	3B 3B	SS, OS, PD					•
4.2.3	considerations. Deliver facilities that are accessible and inclusive by incorporating universal design principles. Ensure all facilities support a safer community through the implementation of CPTED					•		•
4.2.3 4.2.4	considerations. Deliver facilities that are accessible and inclusive by incorporating universal design principles. Ensure all facilities support a safer community through the implementation of CPTED principles. Establish and implement a formal Facility User Agreement, including key usage management	3B	SS, OS, PD			•		•
4.2.3 4.2.4 Work	considerations. Deliver facilities that are accessible and inclusive by incorporating universal design principles. Ensure all facilities support a safer community through the implementation of CPTED principles. Establish and implement a formal Facility User Agreement, including key usage management and maintenance measures.	3B	SS, OS, PD		•	•		•
4.2.4 Work 4.3.1	considerations. Deliver facilities that are accessible and inclusive by incorporating universal design principles. Ensure all facilities support a safer community through the implementation of CPTED principles. Establish and implement a formal Facility User Agreement, including key usage management and maintenance measures. With funding bodies and partners Adopt a financially sustainable approach to facility provision, management and maintenance that is not about full cost recovery, but recovering an appropriate amount of cost, to service the standards, upgrades and renewals	3B 3B	SS, OS, PD		•	•		•

Collaboration Codes: **A** = Assets, **BO** = Building Operations, **O** = Operations, **OS** = Open Space, **P** = Property, **PD** – Public Domain, **SS** = Sport Services, **SP** = Strategic Planning,



APPENDIX

Decision Making Criteria and Prioritisation Framework

The Sport Strategy is supported by a decision-making criteria and prioritisation framework which is aligned to the guiding principles outlined in this Strategy.

The framework is specifically designed to determine the priority order of multiple projects or opportunities based on objective criteria, scoring and weighting.

When there are competing project opportunities, each can be assessed with this framework to enable them to be prioritsed.

1. Criteria

Any specified investment should be supported by objective and quantifiable evidence, and there should be strong alignment with the Guiding Principles of the strategy:

- · Community focussed
- Collaborative
- Quality
- Accessible
- Flexible
- Evidence based

2. Scoring attribution

When assessing proposed projects, a scoring framework will be utilised based on the expected benefit to the community.

Score	Description
1-3	No to low benefits
4-6	Moderate benefits
7-10	High to exceptional benefits

3. Weighting

The weighting outlines which of the criteria is more important and the impact on the overall score when each project is assessed.

DECISION MAKING CRITERIA

The framework is specifically designed to determine the priority order of multiple projects or opportunities based on objective criteria, scoring and weighting.

When the decision-making criteria is applied in line with the prioritisation framework below, it will inform Council, clubs, associations, community members, planners, facility providers, other Government organisations and funding bodies to consider community sport and active recreation projects/proposals with the objectives of the Sport Strategy in mind.

	·			
Principle	Considerations	Criteria Weighting	Score (1 to 10)	Weighted Score
Community focussed	 To what extent does the project/proposal address a current (or future) shortfall in sporting assets or opportunities for the community? 	20%		
Collaborative	 To what extent does the project support, encourage and assist collaboration and partnerships with, or between, sporting clubs and associations? 	10%		
Quality	 To what extent is the project/proposal going to deliver high-quality sportsfields or supporting amenities which are financially and environmentally sustainable? 	15%		
Accessible	 To what extent does the project/proposal improve equitable access to the facilities/service? 	20%		
Flexible	 To what extent does the project/proposal deliver sports grounds and facilities that are flexible in their use and adaptable to the changing needs of the community over time? 	15%		
Evidence-based	 To what extent is there data and evidence that provides rationale and support for the project/proposal? 	20%		

Cost-benefit

The cost-benefit, (or value for money) of any project is a key consideration when planning funding allocation and investment. The above criteria assist in evaluating the future 'benefit' of the project. To calculate the cost-benefit ratio for each project and compare potential investment options, the weighted score should be divided by the estimated project cost to find the cost-benefit ratio. This can then be multiplied against the overall project cost to compare the cost-benefit of each project.

Cost Benefit Ratio =
$$\frac{Total\ Weighted\ Score\ (Project\ Benefit)}{Project\ Cost}$$

Cost Benefit = Cost Benefit Ratio X Project Cost



APPENDIX

Sport Facility Hierarchy Allocation

The following tables outline the facility hierarchy level for each sport facility in Sutherland Shire Council.

Site Name	Current Hierarchy Level *	Desired Hierarchy Level *	Surface Upgrade	Lighting Upgrade	Irrigation Upgrade	Drainage Upgrade	Athletics	Baseball/Softball AFL	Cricket	Golf	Hockey	Netball	Rugby OzTag	Football	Tennis
A R Hurst Reserve	District	District	High	Low	High	High							×		
Akuna Avenue Oval	District	District	Low	Medium		High			×				×		
Anzac Oval and Engadine Park	District	District	Low	Medium	High	High			×				×	×	
Apsley Place Reserve	Local	Local	Low		Low	Medium		×							
Barden Ridge Oval	District	District	Medium	Medium				×							
Bates Drive (Oval Harrie Dening Soccer Centre)	District	Regional		Medium										×	
Bellingara Netball Courts	Specialty	Specialty	High									×			
Billa Road Oval	District	District	Low	Low		Medium			×					×	
Blaxland Drive Oval	District	District	Low	Medium		Medium							×		×
Box Road Reserve	District	District	High	Medium	High	High			×				×	×	
Box Road Reserve – Hockey Pitch	Specialty	Specialty	Medium												
Breen Park (including Glenn McGrath Oval)	Regional	Regional	Low	Low	Low	Low			×					×	
Buckle Reserve	District	District	Medium	Medium		Medium								×	
Bundeena Oval	District	District	Low	Medium	Medium	Medium						×		×	×
Canberra Road Reserve	District	District		Medium	High	Medium			×					×	
Captain Cook Playing Fields	District	District	High	Medium		Medium		×					×		
Carrol Aveneue Netball Courts	Neighbourhood	Neighbourhood	Low	Low								×			
Casuarina Road Oval	District	District	Medium	Low		Medium			×					×	
Coachwood Crescent Reserve	District	District	Low	Low		High			×					×	
Corea Street Oval	District	District		Medium					×				×		
Dobell Road Reserve	Local	Local	Medium	Low	Medium	Medium						×		×	×

^{*} Please note the Current and Desired 'Hierarchy Level' refers to the Site as a whole. It is applicable to at least one of the specific sporting facilities on the site, but not necessarily all the sporting facilities on the site.

Sport Strategy and Implementation Plan October 2022

Site Name	Current Desired Hierarchy Level Hierarchy Level	Desired Hierarchy Level *	Surface Upgrade	Lighting Upgrade	Irrigation Upgrade	Drainage Upgrade	Athletics	AFL	Cricket Baseball/Softball	Golf	Hockey	Netball	OzTag	Rugby	Football	Tennis
Dwyer Reserve	District	District	Medium	Medium		Medium							×	×		
Fenton Avenue Reserve	Local	Local	Low	Low												×
Fernleigh Road Reserve	Local	Local														×
Ferntree Reserve	Local	Local	Low	Low								×				
Forshaw Rugby Park	Local	Local	Low	Low	Low	Low								×		
Grays Point Oval	District	District	Medium	Medium		High			×						×	
Green Hills Parkland	District	District		Medium		High								×	×	
Gwawley Park	District	District	Medium	High		Medium		×	×					×		
Gymea Bay Oval	District	District	Medium	Medium					×			×			×	
Heathcote Oval	District	District	Medium	High	High	Medium		×	×			×	×		×	
Heritage Drive Oval	Local	Local	Low													
Jannali Oval	District	District	High	Medium	High	High			×						×	×
lenola Field	Local	Local	Low	High	Medium	Medium							×		×	
John Parker Memorial Tennis Courts	Local	Local														×
Kareela Golf Course	Specialty	Specialty								×						
Kareela Oval	District	District	High	High					×				×	×	×	
Kingswood Road Oval	District	District							×						×	
Kirrawee Oval	District	District		Medium	High				×						×	
Lakewood City Reserve	District	District	High	Medium	High	High			×						×	×
Len Waters Park	Local	Local														×
Lilli Pilli Oval	District	District	Low	Medium					×			×			×	

* Please note the Current and Desired 'Hierarchy Level' refers to the Site as a whole. It is applicable to at least one of the specific sporting facilities on the site, but not necessarily all the sporting facilities on the site.

Site Name	Current Hierarchy Level *	Desired Hierarchy Level *	Surface Upgrade	Lighting Upgrade	Irrigation Upgrade	Drainage Upgrade	Athletics	Baseball/Softball AFL	Cricket	Golf	Hockey	Netball	OzTag	Rugby	Football	Tennis
Loftus Oval	District	District		Medium					×	-						
Loftus Reserve and Communty Centre	Local	Local	Low									×				
Marang Parklands Hockey Field	Specialty	Regional	Low	Low							×					
Marton Park, Kurnell - Horse dressage area	District	District	Low	Medium		Medium			×			×		×		
Miranda Park	Local	Local														
North Caringbah Oval	District	District		Medium					×						×	
Old Bush Road Oval	District	District	Low	Medium	Low									×		
Orchid Street Reserve (Pendlebury Park)	Neighbourhood	Neighbourhood													×	
Oyster Bay Oval	District	District	High	Medium	High	High			×			×			×	
Preston Park	District	District	Medium	Medium	Medium	Medium			×						×	
Prince Edward Park	Local	Local	Low	Low	Low	Low			×						×	
Ross Reserve	Local	Local														×
Scylla Bay Oval	District	District	Medium	Medium	High	High			×					×	_	×
Seymour Shaw Park	District	District	High	High	High	High			×			×			×	×
Solander Playing Fields	District	District	High			High			×				×		×	
Soldiers Road Oval	District	District	Medium	Medium	Medium	Medium		×								
St. John Bosco Catholic College Oval	School	School	Medium		Medium	Medium			×					×	×	
Sutherland Oval (including Grande Parade Tennis Courts)	Regional	Regional	High	Medium	High	Medium			×					×	^ ×	×
Sylvania Grass Hockey Park	Specialty	Specialty		Medium							×					
Sylvania Waters Reserve - Athletics Field	Specialty	Specialty		Medium	Medium	Medium										
Sylvania Waters Reserve - Baseball Field/Football Field	District	Specialty	Medium	Medium	Medium	Medium		×					×	×		

^{*} Please note the Current and Desired 'Hierarchy Level' refers to the Site as a whole. It is applicable to at least one of the specific sporting facilities on the site, but not necessarily all the sporting facilities on the site.

sutherland.nsw.gov.au | Sport Strategy and Implementation Plan October 2022

30

Site Name	Current Desired Hierarchy Level Hierarchy Level	Desired Hierarchy Level *	Surface Upgrade	Lighting Upgrade	Irrigation Upgrade	Drainage Upgrade	Athletics	AFL	Cricket Baseball/Softball	Golf	Hockey	Netball	OzTag	Rugby	Football	Tennis
Sylvania Waters Tennis Courts	District	Specialty	Low	Low					_			_				×
The Ridge Golf Course	Specialty	Specialty								×						
The Ridge Sports Complex	District	Regional	High	High	Medium	Medium	×		×			×	×	×	×	
Tom Evans Fields	Specialty	Specialty	Medium		High	High			×							
Tonkin Park	Regional	Regional	High	Low	High	High			×						×	
Waratah Park	District	Regional	High	High	High	High	×	×	×					×	×	×
Waterfall Tennis Courts	Local	Local	Medium													×
Woolooware Golf Course	Specialty	Specialty				Medium				×						
Woolooware High School Oval	School	School	Low	Low		Medium			×				×		×	
Woolooware Oval	District	District	Medium	Medium		Medium			×						×	
Woronora Heights Oval	District	District	Medium	Medium		High			×						×	×
Yala Road Tennis & Netball Courts	Local	Local		Low								×				×
Yarrawarrah Reserve	District	District	Low			Medium			×					×		

^{*} Please note the Current and Desired 'Hierarchy Level' refers to the Site as a whole. It is applicable to at least one of the specific sporting facilities on the site, but not necessarily all the sporting facilities on the site.



APPENDIX

Sport Facility Hierarchy Standards

Based on the Hierarchy of Sports Facilities the following tables outline the facility standards and infrastructure requirements for each level within each sport.



Facility Component	Local	District	Specialty	Regional
Playing Areas				
Track Surface		Permanent synthetic track– 400m circumference with minimum 6 lanes		Permanent synthetic track of 400m circumference with minimum 8 lanes, and 10 straight lanes for 100m and 110m hurdles events.
Long / Triple Jump Facility	Temporary runway into a sand landing pit	Permanent runway(s) into a sand landing pit		Permanent runway(s) with a sand landing pit at each end
High Jump Facility	Temporary high jump area	Permanent high jump area		Permanent semi-circular runway and take- off area
Pole Vault Facility				Permanent runway and box for inserting the pole
Combined Discus & Hammer Facility	Temporary throwing circles	Permanent discus circle (2.5m diameter) and hammer circle (2.135m), and where infield is dedicated to field events a permanent combined throwing cage. Where infield is used for other sports/events temporary throwing cage		Permanent discus circle (2.5m diameter) and hammer circle (2.135m) within a permanent combined throwing cage
Javelin Facility	Temporary rupway	Permanent javelin runway where infield is dedicated to field events, but temporary runway where infield is used for other sports/events		Permanent javelin runway
Shot Put Facility	Permanent shot put circle (2.135m), temporary landing sector	Permanent shot put circle(s) (2.135m) and landing sector(s)		Permanent shot put circle(s) (2.135m) and landing sector(s)
Steeplechase Water Jump				Water jump is permanently installed (3.66m x 3.66m x 0.70m deep) inside or outside the track
Infield		Automated irrigation and basic drain	age system (based	on technical design requirements).
Supporting Infrastructu	ure			
Spectator Area Incorporate accessible seating options in any 'grandstands'.		Some fixed seating around the track (includes park furniture)		Tiered fixed seating to cater for a minimum of 300 spectators, supplemented by terracing and/or embankments around at least half the track
Shade				Shade sails (or equivalent) for the spectator areas along the front straight
Flood Lighting				
Lighting to comply to Australian Standard 2560 Series		Training standard		Competition standard
Track / Reserve Fencing		Perimeter fence around track, no fencing around facility.		Perimeter fence around track and around facility for ticketing.
Car Parking Accessible parking provided at all levels	Access to off-street or on- street (approx. 30 spaces minimum)	Off-street for minimum 70 cars		Combination of sealed and/or unsealed off-street parking for minimum 200 cars Provision for bus parking
Electronic Timing Equipment				Advanced timing and judging equipment



Facility Component	Local	District	Specialty	Regional
Playing Surface				
No. of Ovals	One stand alone oval in Council reserves with no support facilities, or located within school grounds	oval developments only)	3 synthetic oval site.	1 high level grass oval OR 3 ovals of high durability playing surface.
Size (playing area) All new ovals should attempt to achieve a 5m buffer from the boundary fencing or any barriers.	(NB: playing surface to cater for Senior AFL and all levels of Junior Cricket	145m x 175m) Minimum playing surface 130m x 155m Plus 5m boundary.	surface 135m x 165m (Boundary of 5m required = 145m x 175m). (NB: playing surface to cater for Senior AFL and provide a	Preferred playing surface 135m x 165m (Boundary of 5m required = 145m x 175m). (NB: playing surface to cater for Senior AFL and provide a minimum 65m radius for Senior
Irrigation	Requirements for automated irrigation considered on a case	(NB: playing surface to cater for Senior AFL and provide a minimum 65m radius for Senior Cricket) Automated irrigation system	radius for Senior	Cricket) Automated irrigation system
Sub-surface drainage	by case basis.	Basic drainage system (subject		Comprehensive drainage system
Maintenance	Mowing, with fertilising, aerating and top dressing on an as needs basis			(subject to detailed design) Mowing, with annual fertilising, aerating and top dressing
Infrastructure				
Spectator Area Incorporate accessible seating options in any 'grandstands'.		Some fixed seating around the ground (includes park furniture)		
Flood Lighting (Football only) Lighting to comply to Australian Standard 2560 Series	Full ground training standard lighting may be considered on a case by case basis.	All ovals to training standard , full ground provision.		l: Competition standard lighting. Training standard on all ovals.
Oval Fencing			<u>.</u> Australian football m	atches to have chain-mesh in-fill,
Reserve Fencing		or equivalent Council to assess on a case by ca operational requirements. Full p		
Car Parking	Off-street or on-street	Off-street defined	Defined (and sealed) the size of the specta	off-street parking appropriate for ator area

BASEBALL & SOFTBAL

Facility Component	Local	District	Specialty	Regional
Playing Field				
No. of Fields	Baseball: 1 - 2 fields of senior dimensions with no overlap	Baseball: Minimum 2 fields of senior dimensions with no overlap		Baseball: Up to 4 fields of senior dimensions with no overlap
	Softball: 1- 2 fields of senior dimensions with no overlap	Softball: Minimum 2 fields of senior dimensions with no overlap		Softball: Up to 4 fields of senior dimensions with no overlap
Outfield	Grass surface.	Grass surface with automated irrigation and basic drainage		Grass surface with automated irrigation and basic drainage
Infield	Combination of clay/sand/dirt 'skinned' in- field areas between bases.	Combination of clay/sand/dirt 'skinned' in-field areas between bases.		Combination of clay/sand/dirt 'skinned' in-field areas between bases.
Back Net	Back net for each field	Permanent back net for minimum two fields		Permanent back net for all fields
Infrastructure				
Home Run Fence	Generally line marking only.	Baseball: Consider site specific options, e.g.may be a temporary home run fence, or line marking, or incorporated into overall reserve/field fencing.		Baseball: Consider site specific options, e.g. may be a temporary home run fence, or line marking, or incorporated into overall reserve/field fencing.
Player Dugouts	Player benches, seating to be provided.	Permanent player dug-outs for minimum two fields		Permanent player dug- outs for minimum all fields
Spectator Area Incorporate accessible seating options in any 'grandstands'.		Some fixed seating around the main field (includes park furniture)		Some fixed seating around the main
Flood Lighting	Optional	Installation of training standard lighting, including to batting cage, in accordance with Australian Standards, series AS 2560.		Installation of match standard lighting, including to batting cage, in accordance with Australian Standards, series AS 2560.
Field Fencing	Perimeter fence around outfield area to prevent unauthorised vehicle access	Perimeter fence around outfield area to prevent unauthorised vehicle access		Perimeter fence around outfield area to prevent unauthorised vehicle access
Reserve Fencing	Council to assess on a case by case basis having regard to safety, management and operational requirements.	Council to assess on a case by case basis having regard to safety, management and operational requirements.		Council to assess on a case by case basis having regard to safety, management and operational requirements.
	Full perimeter reserve fencing is generally not preferred.	Full perimeter reserve fencing is generally not preferred.		Full perimeter reserve fencing is generally not preferred.
Car Parking Accessible parking to be	for minimum 30 cars (sealed			Access to off-street parking for minimum 80 cars (sealed or unsealed)
provided	or unsealed)	unsealed)		
Scoreboard	Optional.	Permanent manual scoreboard to be installed (basic standard).		Permanent manual scoreboard to be installed for each field. Electronic scoreboard for the main field may be considered.
Batting cage	Optional	Desired		Incorporate an appropriate fenced space for pitching/batting cage and warm-up (refer to sport specific specifications).

35



Facility Component	Local	District	Specialty	Regional
Playing Surface				
No. of Ovals	One stand alone oval in Council reserves with no support facilities, or located within school grounds	Minimum 2 ovals (for all new oval developments only)	3 oval site.	2 high level grass oval
Size	Min. 110m x 135m	Preferred playing surface 135m x 165m	Preferred playing surface 135m x	Preferred playing surface 135m x 165m
(playing area) All new ovals should attempt to achieve a 5m buffer from the boundary fencing or any barriers.	Note: playing surface should also be able to cater for Senior AFL and all levels of Junior Cricket – required radius of 55m) (Boundary of 5m required =120m x 145m)	(Boundary of 5m required = 145m x 175m) Minimum playing surface 130m x 155m Plus 5m boundary. (NB: playing surface to cater for Senior AFL and provide a minimum 65m radius for Senior Cricket)	(NB: playing surface to cater for Senior AFL and provide a minimum 65m	(Boundary of 5m required = 145m x 175m). (NB: playing surface to cater for Senior AFL and provide a minimum 65m radius for Senior Cricket)
Irrigation	Requirements for automated irrigation considered on a case by case basis.	Automated irrigation system		Automated irrigation system
Sub-surface drainage		Basic drainage system (subject to detailed design)		Comprehensive drainage system (subject to detailed design)
Maintenance	Mowing, with fertilising, aerating and top dressing on an as needs basis			Mowing, with annual fertilising, aerating and top dressing
Spectator Area Incorporate accessible seating options in any 'grandstands'.		Some fixed seating around the ground (includes park furniture)	400 spectators (exclu	udes cricket only ovals)
Flood Lighting	Full ground training standard lighting may be considered on a case by case basis.	full ground provision.		: Competition standard lighting. : Training standard on all ovals.
Oval Fencing		Fencing for ovals hosting senior or equivalent	Australian football m	atches to have chain-mesh in-fill,
Reserve Fencing		Council to assess on a case by ca operational requirements. Full p		
Car Parking	Off-street or on-street	Off-street defined	Defined (and sealed) the size of the specta	off-street parking appropriate for ator area



Facility Component	Local	District	Specialty	Regional	
Playing Surface					
No. of Fields			One	Two fields	
Field Surface			Synthetic turf playing surface of dimensic off minimum 3.0m and end run-off minim Synthetic turf playing surface of dimensic off minimum 3.0m and end run-off minim	num 4.5m ons 91.44m x 55.00m, plus side run-	
Infrastructure					
Spectator Area Incorporate accessible seating options in any 'grandstands'.			Seating for 20 provided as part of the clubroom facility, and by agreement with school (or other joint-venture partner).	Seating for minimum 50 people to be provided.	
Flood Lighting			Competition standard (250 Lux)		
Lighting to comply to Australian Standard 2560 Series					
Field / Reserve Fencing			Perimeter in-fill fence around entire playing surface to prevent unauthorised vehicle access and enhance spectator safety, no reserve fencing	Perimeter in-fill fence around entire playing surface to prevent unauthorised vehicle access and enhance spectator safety, consider facility fencing for match ticketing.	
Car Parking Accessible parking to be provided			Un/sealed off-street parking for minimum 50 cars	Un/sealed off-street parking for minimum 75 cars, access to additional on-street or overflow parking desirable.	
Signage	Wayfinding. No permanent fixed advertising.	Wayfinding, Scoreboard Optional on main field. No permanent fixed advertising.	Wayfinding, Scoreboard on main field (co second field). No permanent fixed advert		
Coach / Interchange Shelter			2 fixed shelters (each with 6 seat capacity)		



Facility Component	Local	District	Regional		
Playing Surface					
No. of Courts	2 courts – can be multi-lined	Number determined in conjunction with the association, but typically minimum of 6 courts	Number determined in conjunction with the association, but typically minimum of 8courts		
Playing Surface	Hard surface (asphalt)	Combination of access to indoor and o	L outdoor courts.		
		Hard surface (options include asphalt o	or acrylic)		
Infrastructure					
Spectator Area Incorporate accessible seatingoptions in any 'grandstands'.	Fixed seating around the court env park furniture).	irons forspectators (includes	Fixed seating aroundthe court environs forspectators (includes park furniture). Inclusion of an indoor show-court, with seatingcapacity of (minimum) 250.		
Flood Lighting Lighting to comply to Australian Standard 2560 Series	Training standard on both courts (100 Lux)	Competition standard on all courts (200 Lux)			
Court Fencing		basis, however, as a basic principle cour ereit might be necessary to enhance play			
Reserve Fencing	As above				
Player Shelter	1 shelter for each court10m x 1.2m	r			
Car Parking Accessible parking provided at all levels	Off-street parking forminimum 25 cars	Off-street parking forminimum 50 cars	Off-street parking forminimum 70 cars		
Signage	Wayfinding. No permanent fixed advertising.	Wayfinding, Scoreboard Optional on main field. No permanent fixed advertising.	Wayfinding, Scoreboard on main field (consideration for electronic and second field). No permanent fixed advertising		



Sports Facility	Local	District	Specialty	Regional		
Playing Surface						
No. of Fields		1-2 fields	Minimum 2 fields (dedicated fields)	Minimum 2-3 fields (dedicated fields)		
Irrigation		Automated irrigation system	, ,	(**************************************		
Sub-surface drainage		Basic drainage system	Comprehensive drainage syste	m		
Maintenance		Mowing, with fertilising, aerating andtop dressing on an as needs basis	aerating andtop dressing dressing			
Infrastructure						
Incorporate accessible seating options in any 'grandstands'.		Some fixed seating around t	the field (includes parkfurniture)	Fixed seating around the fields, supplemented by terracing and/or embankments along at least one half of the main field		
Flood Lighting Lighting to comply to Australian Standard 2560 Series		Training standard (50 Lux)	Training standard (50 Lux)			
Field Fencing				Perimeter fence around main field		
Reserve Fencing						
Car Parking Accessible parking provided at all levels		Off-street parking for minimum 25 cars minimum 50 cars		Off-street parking for minimum 75 cars, with access to additional or overflow parking (e.g. #50 cars on street).		
Signage	Wayfinding. No permanent fixed advertising.	Wayfinding, Scoreboard on main field (consideration for electronic and second field). No permanent fixed advertising				
Coach / Interchange Shelter		2 temporary shelters on main field (each with a 6 seat capacity) Minimum 2 fixed she main field (each with a 6 seat capacity)				



Sports Facility	Local	District	Specialty	Regional
Playing Surface				
No. of Fields	Stand alone in Council reserves with no support facilities, or located within school grounds	Minimum 3 fields (for all new facility developments only)	Minimum 3 fields (for all new facility developments only)	Minimum of 4 fields
Irrigation		Automated irrigation syster	n	
Sub-surface drainage		Basic drainage system	Comprehensive drainage sys	stem
Maintenance	Mowing only (at schools only if a joint-use agreement exists)	Mowing, with fertilising, aerating and top dressing on an as needs basis	Mowing, with annual fertilisi	ng, aerating and top dressing
High Durability Playing Surface	Alternative high durability su	rfaces may be considered w	ith a supporting business case	9
Infrastructure				
Spectator Area Incorporate accessible seating options in any 'grandstands'.		Fixed seating around the fie	For main field covered, terraced spectator area to cater for a minimum of 200 – 400 spectators	
Flood Lighting Lighting to comply to Australian Standard 2560 Series		Training standard lighting (Competition standard (200 Lux) for main field, with training standard for all other fields (100 Lux).	
Field Fencing		field/s (unless shared with cricket or other uses).		Powder coated chain mesh fence around the main field/s and fencing to separate players/referees races from spectators.
		2.5m high x 5m wide).		Incorporate safety screen/fencing behind goals (e.g. 2.5m high x 5m wide).
Reserve Fencing		Council to assess on a case basic principle reserve fenc considered where senior co is a safety issue	Main field and associated player and spectator facilities to be fenced	
Car Parking Accessible parking provided at all levels	Combination of off- street or on-street parking (minimum 30 spaces)			Off-street parking for minimum 200 cars.
Signage	Not required	Fixed and permanent on ma	Fixed and permanent on main field (consideration may be given to electronic) and 2 nd field	
Coach / Interchange Shelter		2 temporary shelters per field (each with a 6 seat capacity)	2 fixed shelters per field (eac	h with a 8 seat capacity)



Sports Facility	Local	District	Regional				
Playing Surface							
No. of Courts	6 to 8 courts	8 to 12 courts	Minimum 12 courts				
	(where space permits)						
	Optional for existing courts, but for new installations could include en tout cas (including clay) or hard court surface.	En tout cas (including clay) or hard court surface.					
Infrastructure							
Flood Lighting	Competition standard on all courts (35	0 Lux).					
Lighting to comply to Australian Standard 2560 Series							
Facility Fencing	At all levels, each court is fenced						
	(for new and upgraded fencing use 3.5m black PVC coated chain-mesh fencing)						
Car Parking Accessible parking provided at all levels	Off-street parking for minimum 50 cars	. 0	Off-street parking for minimum 100 cars				

PAVILIONS & CLUBROOMS

The following tables provide a summary of the recommended sizes for specific components of pavilions and clubrooms, which would be suitable for the selected sports for this study. The recommended sizes are based on a review of relevant building code requirements and comparison to existing industry standards, including State and local Sporting Association recommendations. Spatial allowances for ancillary areas such as pedestrian circulation, service areas, foyer, etc. would be additional to the areas identified in the tables (including circulation space around the outside of the building envelope).

Sutherland Shire is committed to developing facilities that are inclusive to all members of the community. The principles of Universal Design, such as equitable and flexible use to ensure maximum benefit for both genders, will be considered and applied in all future facility developments.

Due to the inherent differences in pavilion / clubrooms for the different sports included in this study, five tables have been prepared:

- 1. AFL and Cricket Pavilions (shared).
- 2. Football/Soccer and Rugby Pavilions.
- 3. Tennis Clubrooms.
- 4. Other Field Sports Pavilion (e.g. baseball/softball, hockey, and).

Please note: All pavilion allowances made are based on two change rooms catering for one playing field (football, cricket and soccer) per pavilion. Where there are two or more playing fields, Council will need to consider providing two additional changing rooms per playing field, to a maximum of six changing rooms.

AFL AND CRICKET PAVILIONS

Facility Commonweal	Building Code Requirements	Re	commended Size	е	Comments & Assumptions
Facility Component		Local	District	Regional	(e.g. # of people)
Change Rooms (Home room includesFirst Aid area)	Not specific	40m²	102m ² Home: 57m ² Away: 45m ²	125m ² Home: 70m ² Away: 55m ²	Allows for 2 change rooms (1 home and 1 away) and up to 25 players changing at one time.
Showers & Toilets	For each 10 participants:2 pans, 1 basin and shower.	25m²	50m² Home: 25m² Away: 25m²	50m ² Home: 25m ² Away: 25m ²	For each change room for 25 persons:4 pans & 3 showers. Desire to make all changerooms unisex (i.e. no urinals). Existing industry average sizes often do not meet contemporary user needs, e.g. desire for cubicle showers.
Umpires Room (includes showers and toilets)	1 pan and 1 shower	15m²	25m ²	30m²	Size allows for changing space, toilet and a cubicle shower/change area to allow mixed gender use.
Kitchen	Not specific				Kitchen/Kiosk facilities can be shared.
Kiosk	Not specific	15m ²	20m ²	30m ²	Designs will require approval from Council's Health Department.
Storage	Not specific	10m²+	20m²+	20m²+	Will depend on the number of Home Teams sharing the facility. One internal and one externally-accessed storage area should be provided.
Timekeeping /Scorers	Not specific		12m²	15m²	Facility will need to provide a clear view of the playing field.
Office	Not specific		15m ²	20m²	One room per facility.
Utility/Cleaners Room	Not specific		5m ²	5m ²	Separate cleaners and utility (e.g. bin store) space may be needed.
Community space	Not specific		120m²	200m²	Multi-purpose community meeting space and social gathering area for players and spectators.
Drinks Servery	Not specific		8m²	12m ²	Note an additional secure store/utility area may be required if a bar is provided.
Subtotal		120m ²	402m ²	542m ²	
External Covered Viewing Area (Guide only)	Not specific	48m²	161m²	217m²	Will depend on an assessment of the average crowd; however as a guide the proposed space is based on 40% of the total internal pavilion area of a 2change room pavilion.

- Storage must be ample enough to accommodate all field equipment so there is no reliance on shipping containers. Storage must also cater for all sports seasons that use the field. Change rooms are to cater for a single playing field. This represents one home team and one away team playing, plus one home team and one away team waiting (e.g. seniors and reserves at the same venue).
- Where there are multiple playing fields, it will be necessary to provide an additional set of change rooms, to a maximum of six changing rooms.
- The sizes above have been developed based on 25 participants for Australian Football getting changed and 12 participants for cricket changing at any one time. Therefore the overall size is based on Australian Football as this has the higher space requirement. Where cricket is co-located with Football/Soccer or Rugby different provision requirements may apply.
- Where turf wickets are to be provided, provision of a 'curators shed' / additional equipment storage will be required and should be factored into overall designs.
- If pavilion does not cater for Scorers additional structures may be required at venues that include electronic scoreboards.

FOOTBALL/SOCCER AND RUGBY PAVILIONS

		Reco	Recommended Size		
Facility Component	Building Code Requirements	Local	District	Regional	Comments & Assumptions (e.g. # of people)
Change Rooms	Not specific	62m2	62m2	76m2	Allows for 2 change rooms (1 home
(Home room includes		Home:	Home:	Home:	and 1 away) and up to 15 players
First Aid area)		37m2	37m2	46m2	changing at one time.
		Away:	Away:	Away:	
		25m2	25m2	30m2	
Showers & Toilets	For each 10	36m2	36m2	36m2	For each change room for 15
	participants:	Home:	Home:	Home:	persons: 2 pans & 2 showers.
	2 pans, 1 basin and 1	18m2	18m2	18m2	
	shower.	Away:	Away:	Away:	
		18m2	18m2	18m2	
Referees Room (includes showers and toilets)	1 pan and 1 shower	20m2	20m2	25m2	Size allows for changing space, toilet and a cubicle shower/change area to allow mixed gender use.
Kitchen	Not specific	20m2	25m2	30m2	Kitchen/Kiosk facilities can be shared.
Kiosk	Not specific				Designs will require approval from Council's Health Department.
Storage	Not specific	20m2+	20m2+	25m2+	Will depend on the number of home teams sharing the facility. For each team, one internal andone externally-accessed storage area should be provided.
Office	Not specific	12m2	15m2	20m2	One room per facility.
Utility/Cleaners Room	Not specific	5m2	5m2	5m2	Separate cleaners and utility (e.g.bin store) space may be needed.
Community space	Not specific	100m2	120m2	160m2	Will depend on the anticipated crowds and number of teams.
Drinks Servery	Not specific	8m2	10m2	15m2	Note an additional secure store/utility area may be required ifa bar is provided.
Subtotal		308m2	348m2	437m2	
External Covered Viewing Area. (Guide Only)	Not specific	123m2	139m2	175m2	Will depend on an assessment of the average crowd; however as a guide the proposed space is basedon 40% of the total internal pavilion area of a two-change room pavilion.

- Storage must be ample enough to accommodate all field equipment so there is no reliance on shipping containers. Storage must also cater for all sports seasons that use the field. Change rooms are to cater for a single playing field. This represents one home team and one away team playing, plus one home team and one away team waiting (e.g. seniors and reserves at the same venue).
- All buildings are to be designed to meet Councils minimum useful life requirements.
- New buildings and building modifications must look to consolidate all buildings at site, so to remove multiple smaller buildings and outbuildings from co-existing.

TENNIS CLUBROOMS

				Comments & Assumptions(e.g. # of	
Facility Component	Building Code Requirements	District Regional		people)	
Change Rooms	Not specific	100m² Home: 50m² Away: 50m²	120m² Home: 60m2 Away: 60m2	Allows for 2 change rooms (1 homeand 1 away) and up to 25 players changing at one time.	
Showers & Toilets	For each 10 participants:2 pans, 1 basin and shower.	50m² Home: 25m² Away: 25m²	50m ² Home: 25m ² Away: 25m ²	For each change room for 25 persons:4 pans & 3 showers. Desire to make all changerooms unisex (i.e. no urinals). Existing industry average sizes often do not meet contemporary user needs, e.g. desire for cubicle showers.	
Kitchen	Not specific	20m²	30m²	Kitchen/Kiosk facilities can be shared. Designs will require approval from Council's Health Department.	
Storage	Not specific	20m²+	20m²+	Will depend on the number of Home Teams sharing the facility. One internal and one externally-accessed storage area should be provided.	
Office	Not specific	15m ²	20m²	One room per facility.	
Utility/Cleaners Room	Not specific	5m ²	5m ²	Separate cleaners and utility (e.g. binstore) space may be needed.	
Community space	Not specific	80m²	100m²	Multi-purpose community meeting space and social gathering area forplayers and spectators. Will depend upon the total number of courts (which will influence anticipated membership numbers).	
Drinks Servery	Not specific	8m²	12m²	Note an additional secure store/utilityarea may be required if a bar is provided.	
Subtotal		402m ²	542m ²		
External Covered Viewing Area (Guide only)	Not specific	161m²	217m²	Will depend on an assessment of the average crowd; however as a guide the proposed space is based on 40% of the total internal pavilion area of a 2change room pavilion.	

- Storage must be ample enough to accommodate all field equipment so there is no reliance on shipping containers. Storage must also cater for all sports seasons that use the field. Change rooms are to cater for a single playing field. This represents one home team and one away team playing, plus one home team and one away team waiting (e.g. seniors and reserves at the same venue).
- All buildings are to be designed to meet Councils minimum useful life requirements.
- New buildings and building modifications must look to consolidate all buildings at site, so to remove multiple smaller buildings and outbuildings from co-existing.

OTHER FIELD SPORTS PAVILION

		Re	commended Siz	e	Comments &
Facility Component	Building Code Requirements	Local	Specialty	Regional	Assumptions(e.g. # of people)
Change Rooms (Home room includesFirst Aid area)	Not specific	62m2 Home: 37m2 Away: 25m2	96m2 Home: 56m2 Away: 40m2		Allows for 2 change rooms (1 home and 1 away) and up to 17 players changing at one time.
Showers & Toilets	For each 10 participants:2 pans, 1 basin and shower.	36m2 Home: 18m2 Away: 18m2	36m2 Home: 18m2 Away: 18m2		For each change room for 17 persons:2 pans & 2 showers. Desire to make all changerooms unisex (i.e. no urinals). Existing industry average sizes often do not meet contemporary user needs, e.g. desire for cubicle showers.
Umpires/Referees Room (includes showers and toilets)	1 pan and 1 shower	20m2	20m:	2	Size allows for changing space, toilet and a cubicle shower/change area to allow mixed gender use.
Public Toilets (includes accessible toilet)	Building code considers building users only, not spectator crowds. Baseline provision Male: 1 urinal, 1 pan and 1 basin. Female: 2 pans and 1basin Include accessible and ambulant toilets.	25m²	35m2		Number of public toilets will depend on an assessment of the average expected crowd and the number of ovals.
Kitchen	Not specific Not specific	20m ²	30m2	2	Kitchen/Kiosk facilities can be shared. Designs will require approval from Council's Health Department.
Storage	Not specific	20m²+	20m2+		Will depend on the number of Home Teams sharing the facility. One internal and one externally-accessed storage area should be provided.
Office	Not specific	15m²	20m2	2	One room per facility.
Utility/Cleaners Room	Not specific	5m ²	5m2	2	Separate cleaners and utility (e.g. bin store) space may be needed.
Community space	Not specific	120m ²	200m2		Multi-purpose community meeting space and social gathering area for players and spectators.
Drinks Servery	Not specific	8m²	12m2		Note an additional secure store/utility area may be required if a bar is provided.
Subtotal		402m²	542m2		
External Covered Viewing Area (Guide only)	Not specific	48m²	115m2	152m2	Will depend on an assessment of the average crowd; however as a guide the proposed space is based on 40% of the total internal pavilion area of a 2change room pavilion.

- Storage must be ample enough to accommodate all field equipment so there is no reliance on shipping containers. Storage must also cater for all sports seasons that use the field. Change rooms are to cater for a single playing field. This represents one home team and one away team playing, plus one home team and one away team waiting (e.g. seniors and reserves at
- All buildings are to be designed to meet Councils minimum useful life requirements.
- New buildings and building modifications must look to consolidate all buildings at site, so to remove multiple smaller buildings and outbuildings from co-existing.

TOILET SERVICE STANDARDS

	Local	District	Regional
Description	Public toilets – that are accessible, clean safe and inviting – provided within existing sports clubhouse facilities.	Public toilets – that are accessible, clean, safe and inviting – provided to support and enhance the use of District level parks and recreational facilities.	Public toilets – that are accessible, clean, safe and inviting – provided to support and enhance the use of Regional level parks and recreational facilities.
Distribution	All organised sport fields with existing clubhouse facilities	District or Specialty level sportsfields	Regional level sportsfields
Connectivity and Accessibility	Signage Connected to active transport network Accessible parking available Meets access standards	 Signage Connected to active transport network 500m to public transport Parking available Meets access standards 	Signage Connected to active transport network 500m to public transport Accessible parking available Meets access standards
Opening Hours	Open to public during operation of field by sport club	Open during daytime or as per Plan of Management	Open during daytime or as per Plan of Management
Facilities	Good quality inclusive design in accordance with Council's Public Domain Design Manual Toilets 1 female ambulant cubicle 1 male ambulant cubicle Additional cubicles or urinals as necessary Porcelain pans and wall mounted urinals 1 accessible/family toilet with baby change Handwashing Hand basins with soap dispensers	High quality inclusive design in accordance with Council's Public Domain Design Manual Toilets 1 female ambulant cubicle 1 male ambulant cubicle Additional cubicles or urinals as necessary Porcelain pans and wall mounted urinals 1 accessible/family toilet with baby change Handwashing Hand basins with soap dispensers	High quality inclusive design in accordance with Council's Public Domain Design Manual Toilets • 1 female ambulant cubicle • 1 unisex ambulant cubicle • Additional cubicles or urinals as necessary • Porcelain pans and wall mounted urinals • 1 accessible/family toilet with baby change Handwashing • Hand basins with soap dispensers • Hand dryer as necessary Change and shower • 1 adult accessible change room, MLAK entry (if regional inclusive playground or swim facility). • Indoor shower (if at swim facility).

