



GUNNAMATTA PAVILION

SOUTH AFRICA
WINDSHARPE

**COMMUNITY
VENUES STRATEGY**

2022 - 2032

Acknowledgement of Country

Sutherland Shire Council acknowledges the Dharawal speaking people as the Traditional Custodians of the Land within Sutherland Shire. We value and celebrate Dharawal culture and language and acknowledge Dharawal people's continuing connection to the land, the sea and community. We pay respect to the Elders and their families, past, present and emerging, and through them, to all Aboriginal and Torres Strait Islander peoples.

At Sutherland Shire Council we do more than serve our community - we are our community.

We understand that our natural landscapes - the bays, beaches and bush - and our love of outdoor living gives us a unique energy that sets us apart from anywhere else.

This translates into an active community, and a living energy, that propels us forward.

To align our culture to our community, we are active, evolving, respectful and collaborative in everything we do. From having a can-do attitude, to embracing opportunity and change, being people-centred and working together as one.

That's why Sutherland Shire is a place for life; its vibrancy brings people to life and makes it a place they want to stay forever.

It's our role to enhance the spirit of our area and its people.

Prepared by

Cred Consulting in
collaboration with
Sutherland Shire Council

Photo credits: Cred Consulting

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INTRODUCTION

The Sutherland Community Venues Strategy 2022-2032 provides Council a framework to strategically plan for and manage community venues to enhance social connections and support the growing and changing community needs.

As a key strategy within Council's Integrated Planning and Reporting framework, the Community Venues Strategy is directly aligned to our Community Strategic Plan and is guided by other relevant strategies and plans, such as the Community Development, Open Space Strategy, Play Strategy and Library Strategies.

This Strategy considers the future of our community venues. In this context, community venues are Council-owned buildings that provide hireable spaces for a range of local community activities. They are places where people can come together for social gatherings, meetings, functions and celebrations, specialised activities, educational classes and delivery of social programs.

The Strategy outlines four key areas of focus centred on planning for community venues. These support our community's needs and lifestyles, now and into the future, by contributing to enhancing the liveability, inclusivity, collective resilience and wellbeing of the Sutherland Shire, along with ensuring our resources are put to the best use.

A collaborative approach and ongoing consultation with our community will inform our ongoing planning and implementation of the Strategy.

The activities that Council will undertake to progress this Strategy are included in the Implementation Plan and Appendix. The implementation actions will be detailed in Council's Delivery Program and annual Operational Plans.



OUR VISION

*OUR COMMUNITY VENUES
ARE HIGH QUALITY,
ADAPTABLE, ACCESSIBLE TO
EVERYONE AND BRING OUR
COMMUNITY TOGETHER.*



OUR PRINCIPLES

WELCOMING

Our community venues are places where everyone feels welcome. They will continue to be affordable for all, now and in the future.

They are places to participate in programs, activities and services that build strong connections across our community.

FIT FOR PURPOSE

Our community venues are high-quality, visually appealing and include flexibly and purposefully designed spaces to cater to the growing and changing needs of our community.

EASY TO ACCESS

Our community venues are strategically located to maximise access for everyone. They are highly visible, easy-to-find, and are well-connected to other community facilities, public open spaces, walking and cycling links, and well-serviced public transport.

SUSTAINABLE

Our community venues are designed to be environmentally sustainable with high quality and durable spaces.

We actively collaborate with our community to achieve quality social outcomes, while ensuring community venues are economically sustainable to own, manage and maintain.

OUR FOCUS



1

Enable a network model

We want to provide a sustainable number of fit-for-purpose and high-quality community venues strategically located across Sutherland Shire. We will focus resources to provide larger, multi-purpose and district-level venues in high growth areas supported by local-level venues in smaller centres and suburbs.



2

Enhance the quality of our venues

We will upgrade and enhance the quality of our community venues to make them more attractive, purposeful, increase their flexibility to cater to diverse uses, and ensure its spaces meet our community's needs and expectations.



3

Promote and activate our venues

We will improve promotion and marketing of our venues to increase community awareness and utilisation.



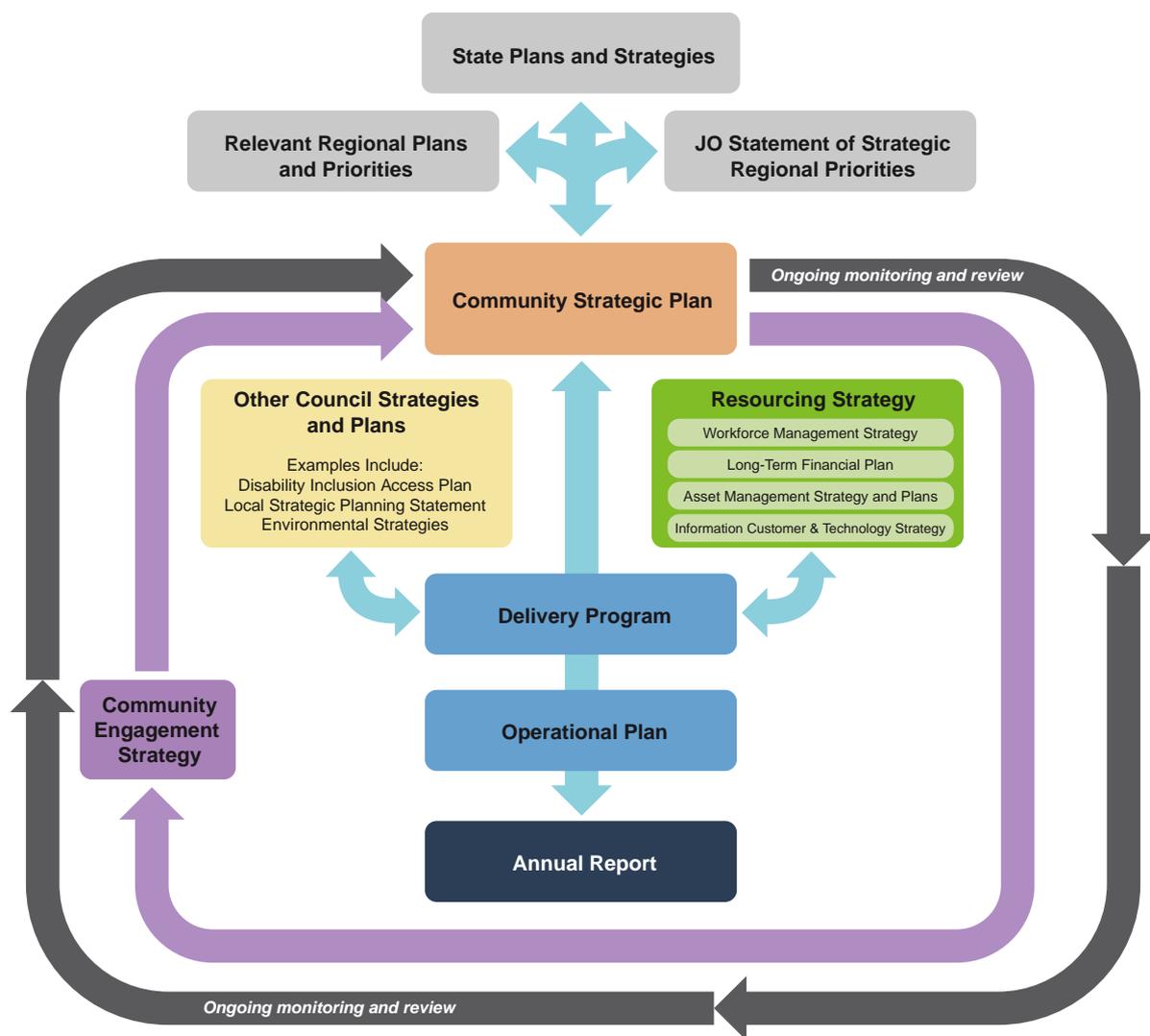
4

Collaborate with our community

We will design, renew and deliver our future community venues in collaboration with our community. We actively work with our diverse users to improve our community venues and achieve quality social outcomes.

OUR PLANNING PROCESS

Council's Plans and Strategies integrate and work together to make Sutherland Shire a connected and safe community that respects people and nature, enjoying active lives in a strong local economy.



OUR STRATEGIC APPROACH

Council has an integrated approach. Council’s Plans and Strategies work together to make the Sutherland Shire a liveable place for all people.



The Community Venues Strategy contributes to delivering ‘Our Shire’ Community Strategic Plan which aims to deliver a healthy and connected community. It also supports a number of Outcomes and Strategies in the plan relating to the changing needs of our community.

1.1.2. Actively engage with the community to understand their views and aspirations in order to develop and deliver community centric strategies.

1.1.3. Improve accessibility of information to enable informed participation in Council decision making processes.

1.1.4. Enhance opportunities for equitable and accessible community participation through multiple and varied platforms.

1.3.3. Exercise sustainable financial management and responsible management of Council assets.

1.3.4. Utilise emerging technology and innovation to improve service delivery and ensure a positive customer experience.

3.1.2. Deliver community services and facilities that respond to the changing needs of our community.

3.2.1. Deliver education and awareness programs to promote community safety and wellbeing.

3.2.3. Engage our young people to participate in community life.

3.2.4. Provide opportunities for social interaction for our ageing population.

3.3.1. Provide opportunities for the community to gather in public spaces to celebrate events.

3.3.2. Encourage supportive relationships to be built between neighbours

3.3.3. Identify and appreciate places, spaces and stories that contribute to our Sutherland Shire identity.

4.1.3. Promote our community as a place to visit, live, work and invest.

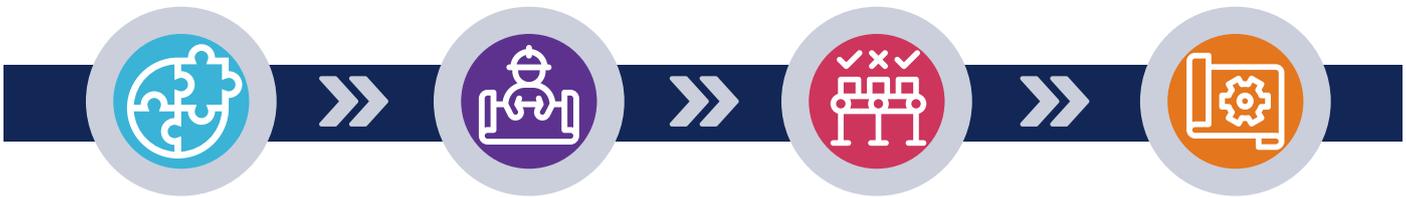
5.3.1. Improve the design and accessibility of our public spaces and places.

5.3.3. Provide streetscapes and public places that are cool, attractive and where people feel safe.

The Community Venues Strategy 2022-2032 is one of the key documents that delivers the vision and principles of our Community Strategic Plan (CSP), that sets out approaches taken by Council to sustain a liveable place with a high quality of life. A number of other strategies are connected and will inform the implementation of this Plan. These include:

- Community Development Strategy
- Libraries Strategy
- Open Space Strategy
- Play Strategy
- Economic Development Strategy
- Sutherland Shire Local Strategic Planning Statement, and
- various draft centre and precinct plans.

DELIVERING THE STRATEGY



Integration

The actions in this Strategy may become part of our Delivery Program and Operational Plan and will help to deliver Sutherland Shire's Community Strategic Plan.

Implementation

A detailed implementation Plan that includes timeframes, priorities, resources, and responsibilities will be developed to help with delivery of the Strategy.

Evaluation

Measures have been developed to record our progress towards delivering this Strategy. Data will be collected throughout the implementation of the Strategy.

Reporting

Council's progress towards delivering this Strategy will be reported as part of our normal performance reporting cycle.

INTEGRATION

This Strategy will align with the Community Strategic Plan and integrate with our four year delivery program, and annual operational plans. It will also align to other informing strategies such as the Open Space Strategy, Play Strategy, Community Development Strategy and Library Strategy.

IMPLEMENTATION

The delivery will be guided by the actions outlined in this Strategy. It sets out a program of actions, including time frame, delivery stream and area of responsibility that have been developed with input from across Council and informed by the engagement with our community.

The Appendix contains Service Standards for Council's provision of community venues.

EVALUATION

Monitoring and evaluation of actions will be ongoing over the life of this Plan. We will use a range of methods to measure the outcomes of implementation including program evaluation, satisfaction surveys, venue inspections and consultation with user groups and the wider community.

REPORTING

Reporting on the delivery of this Plan will be via Council's social media channels and Our Shire newsletter, annual reporting to Council, and periodic review of this Strategy.

RESOURCING

Some actions will require additional funding which will be considered as part of Council's annual budget and planning process. We may also seek external funding to help us deliver the actions outlined in this Strategy. Many actions will be included as part of our existing work programs.

HOW WE DEVELOPED THIS STRATEGY

We developed this Strategy with a holistic approach and the following tasks were undertaken as part of it.

A comprehensive needs analysis

We have identified community venues strengths, challenges, gaps and needs through an evidence based Needs Study (separate report):

- Analysis of quality, condition and capacity of community venues including a dedicated social value assessment
- Review of community venue utilisation to understand how venues are used now and how they can be used in the future
- Review of venues' revenues including a comparative analysis of fees and charges across neighbouring and similar local government areas relating to community venues, and
- Apply a variety of benchmarks to determine future demand (and if we are meeting them) such as population based floorspace benchmarking, proximity benchmarking, comparative benchmarking and best practice benchmarking.



Figure 1 – Community Venues Needs Assessment Process (Source: Cred Consulting)

- Review of relevant National, Federal and State government and Council documents relating to community venues
- Analysis of key demographic trends now and in the future
- Review of community venue participation trends
- Review of community venue mega trends
- Audit and mapping of all community venues to understand strengths and weaknesses as an overall network overall

Community engagement

We have listened to current community views and preferences through community engagement with community venue users, lessees, residents, Council teams, and looked at community venue provision in other local government areas. See a snapshot of what our community told us in pages 16-17.

Drafting the Strategy

We worked with diverse Council teams to understand the implications of the needs analysis for different areas of the Sutherland Shire and have developed a Strategy that allows us to harness opportunities and be proactive in our advocacy, collaboration and partnerships to realise outcomes.

PLANNING CATCHMENTS

This Strategy is underpinned by a planning catchment approach. A catchment approach is a useful planning tool that reflects, where possible, patterns of community preference in accessing services and facilities.

While not perfect, catchments help to gain finer grain insights into how supply, demand and quality are distributed across the LGA rather than looking at the whole LGA as one.

Best practice provision indicates that local governments should seek to develop larger sized district venues in key locations supported by local venues in other areas, and as a result, serve the needs of a catchment area larger than a single suburb.

The Sutherland Shire LGA is categorised into six planning catchments as shown in the map below which considers population densities and natural geographic boundaries.

The six planning catchments are:

- **C1 - Cronulla Catchment:** Cronulla, Kurnell, Greenhills Beach, Woolooware, Burraneer
- **C2 - Miranda Catchment:** Miranda, Caringbah, Kangaroo Point, Sylvania, Sylvania Waters, Taren Point, Gymea, Gymea Bay, Gray's Point, Yowie Bay, Caringbah South, Dolans Bay, Lilli Pilli, Port Hacking
- **C3 Sutherland Catchment:** Sutherland, Kirrawee, Como, Oyster Bay, Bonnet Bay, Jannali, Kareela, Woronora, Loftus
- **C4 - Menai Catchment:** Menai, Sandy Point, Alford's Point, Illawong, Bangor, Barden Ridge, Lucas Heights
- **C5 - Engadine Catchment:** Engadone, Woronora Heights, Yarrowarrah, Heathcote, Waterfall
- **C6 - Bundeena Catchment:** Bundeena, Mainabar

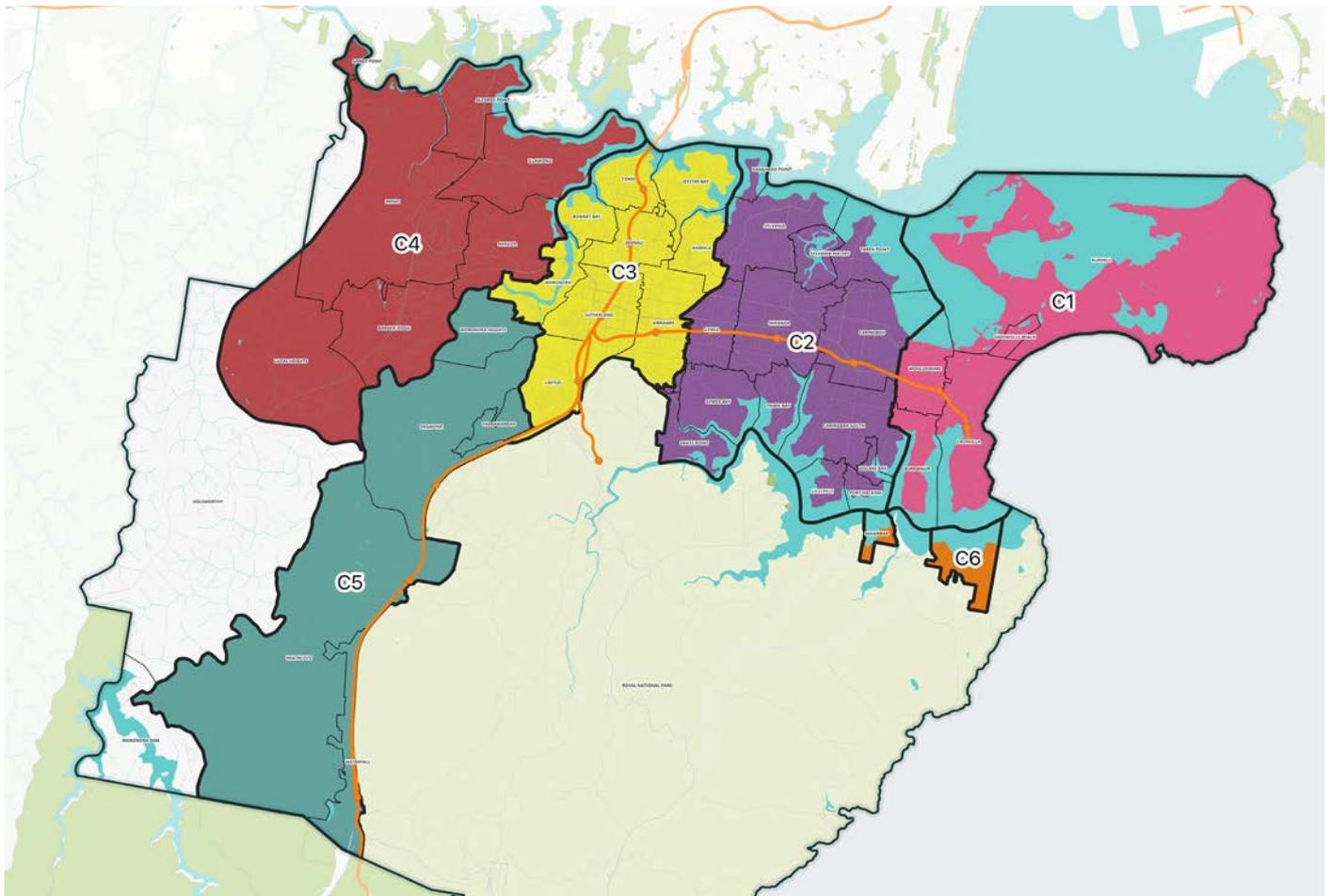


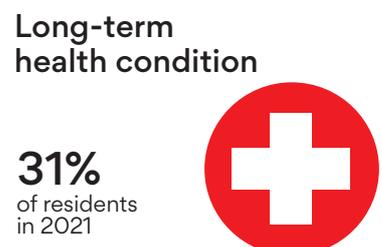
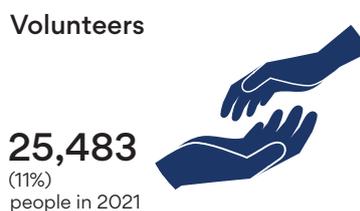
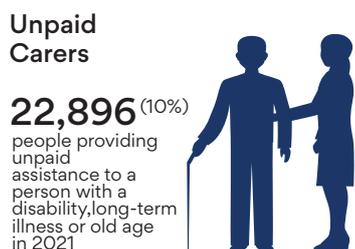
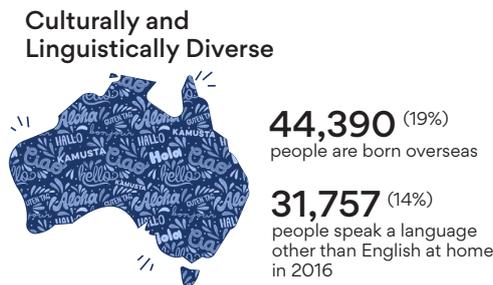
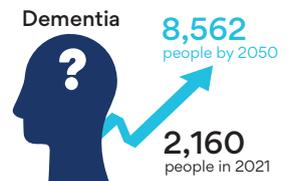
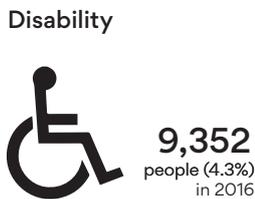
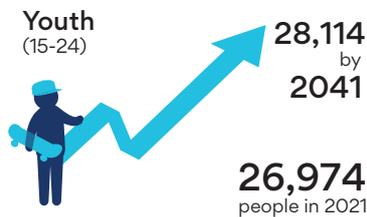
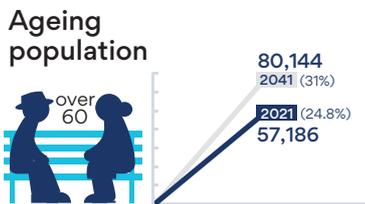
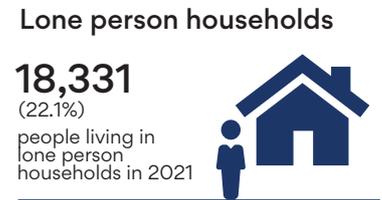
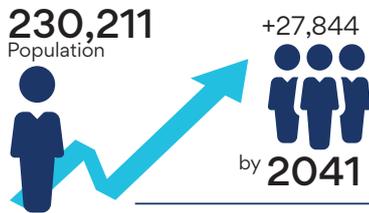
Figure 2 - Sutherland Community Venues Planning Catchment Map



SUTHERLANDSHIRE
**MARTON
COMMUNITY HALL**
AVAILABLE FOR HIRE
FOR BOOKING ENQUIRIES:
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sutherlandshire.nsw.gov.au

Marton Community Hall

OUR COMMUNITY SNAPSHOT AT A GLANCE



We need to plan for our growing and changing community

By 2041, our LGA will have grown by
+ 27,000 people

This means there will be an increase in demand for access to community venues.

Not all growth is equal

The projected growth will not be uniform across the LGA, some areas will experience higher rates and scales of growth, including in areas such as Sutherland, Kirawee, Cronulla and Miranda which will become more dense.

Council's level of infrastructure provision must meet and accommodate the demands of this projected growth, to make sure all our communities, established and new, enjoy a high quality of life.

We need to balance the needs of all ages

Demographic trends across Greater Sydney show that more young people will live in higher density areas. Community venues in these areas need to be more flexible and provide spaces that cater to needs of the younger population.

At the same time, the LGA will continue to see an increase in older populations and ensure the older and less mobile residents' needs are met and they are actively included in social life, by providing adaptable and accessible venues.

Become a home of diversity

Community venues are important places for social connection, storytelling and cultural exchange. They are places where we can celebrate and share our rich cultural heritage and forge greater understanding across our diverse cultures and community.

Our community is becoming more culturally diverse and our community venues can facilitate cross-cultural relationships as well as help form new connections for recently arrived residents.



OUR COMMUNITY VENUES AT A GLANCE

Sutherland Shire Council has a diverse portfolio of community venues of different types, scales, ownership and management models:

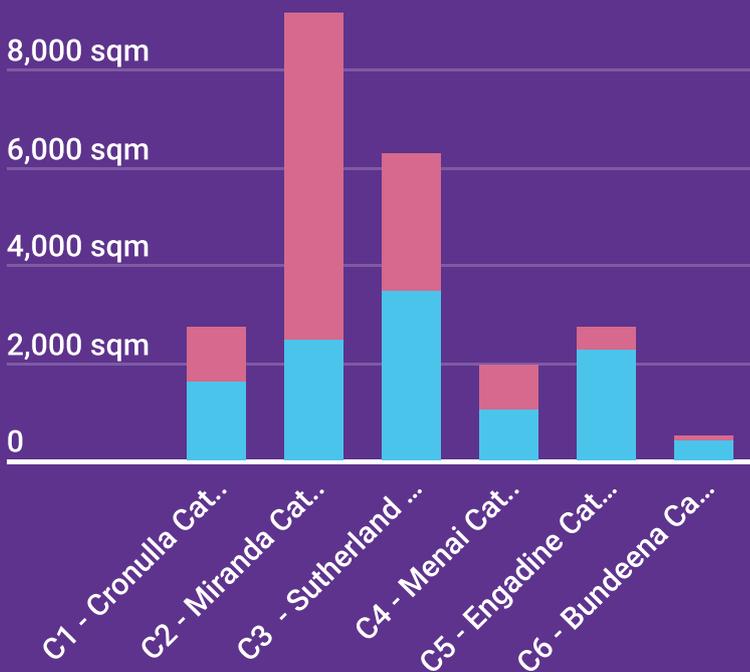
- Council owns 34 community venues, that are either managed by Council or by a volunteer committee on behalf of Council
- Council owns and leases 155 buildings to diverse community groups, 76 of those buildings have spaces for community hire, and
- Sutherland Shire LGA also has community venues that are privately owned and operated.

76
Council buildings that are leased with community spaces

20+
Private community venues

34
Council-owned and managed community venues

Owning and maintaining over 100+ community venues limits opportunities to deliver quality social outcomes.



● Floorspace within Council-owned and managed venues
● Floorspace within leased facilities

In total, the Sutherland Shire LGA has 23,318 sqm of community floorspace, Council-owned and operated community venues and the community spaces within leased facilities combined.

A comparison with industry benchmark standards indicate the LGA has an overall surplus provision of community venue floorspace.

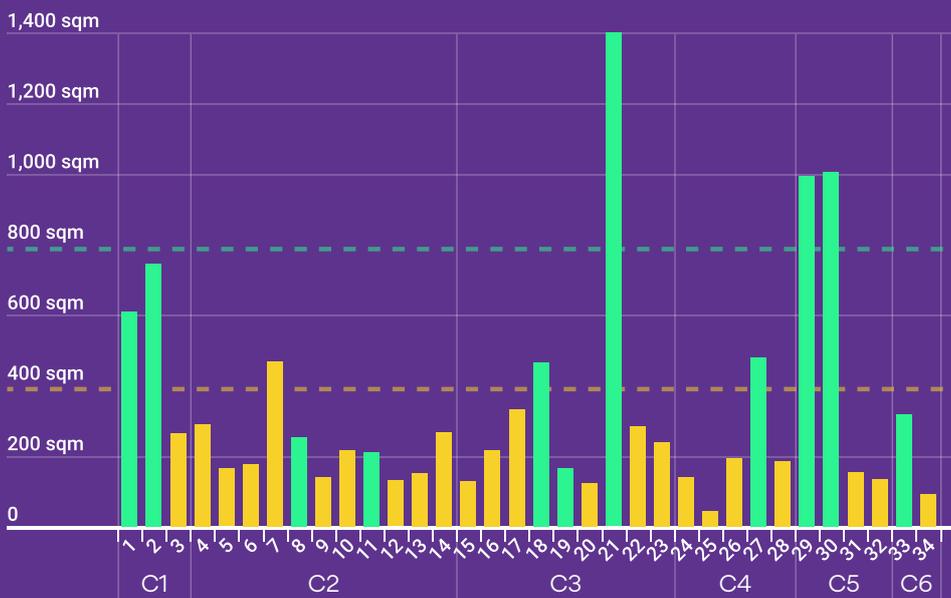
However, a majority of this is located within leased facilities that Council does not operate. In addition, the overall floorspace is fragmented across small, ageing and single purpose venues/ facilities.

What we have within the 34 Council-owned and managed community venues:

11,281 sqm of community venues floorspace

11 district-level venues
23 local-level venues

Catchment	Number of district-level venues	Number of local-level venues
Cronulla Catchment (C1):	2	1
Miranda Catchment (C2):	2	9
Sutherland Catchment (C3):	3	6
Menai Catchment (C4):	1	4
Engadine Catchment (C5):	2	2
Bundeena Catchment (C6):	1	1



Industry minimum size standards for a **district - level** community venue is 800 sqm. Only 3 out of 11 of our district-level venues are above 800 sqm.

Industry minimum size standards for a **local - level** community venue is 400 sqm. Only 1 out of 23 of our local-level venues is above 400 sqm.

● District-level venue

● Local-level venue

Refer to map on pg 19

	Floorspace provision / population (in sqm)				
	Current Provision	2026	2031	2036	Variance
Cronulla Catchment (C1):	1,619	2,759	2,858	2,967	-1,348
Miranda Catchment (C2):	2,466	7,164	7,440	7,740	-5,274
Sutherland Catchment (C3):	3,453	4,411	4,549	4,715	-1,262
Menai Catchment (C4):	1,043	2,598	2,633	2,653	-1,610
Engadine Catchment (C5):	2,290	2,312	2,458	2,546	-256
Bundeena Catchment (C6):	409	196	195	198	211

If no new floorspace is provided, **Council-owned and managed community venue floorspace** will decline as our population grows. This variance is more significant in catchments with high forecast population growth.

Compared to our neighbouring LGAs and areas with similar demographic characteristics, our Council-owned and managed community venues are on average more affordable

Council-owned and managed community venues have 1,500 average hours of usage per venue from July 2021 to June 2022

They have generated over \$723,927 for the 21/22 financial year

A social value assessment of the 34 community venues was undertaken to understand how they perform against global and local best practices.

The assessment shows a high number of these community venues can be improved, better connected and promoted to deliver more quality social outcomes.

66% of our Council-owned community venues have a condition assessment score of 'Fair' or below

63% of our Council-owned community venues have a 'quality' and 'fit-for-purpose' score of 'Fair' or below

What we have within the 76 leased buildings with community spaces:

76 Council-buildings that have been leased to community groups have spaces that are available to the community for hire for some proportion of time. These include:

- 49 are sport clubs
- 21 are scout clubs/girl guide
- 4 are community services, and
- 2 are youth clubs.

However, being leased facilities that are operated by independent groups, they are not readily available to the wider community for hire at all times.

Please see Appendix A5 for more detail.

	Number of venues	Floorspace (in sqm)
Cronulla Catchment (C1):	10	1,120
Miranda Catchment (C2):	32	6,698
Sutherland Catchment (C3):	18	2,810
Menai Catchment (C4):	9	880
Engadine Catchment (C5):	6	450
Bundeena Catchment (C6):	1	80

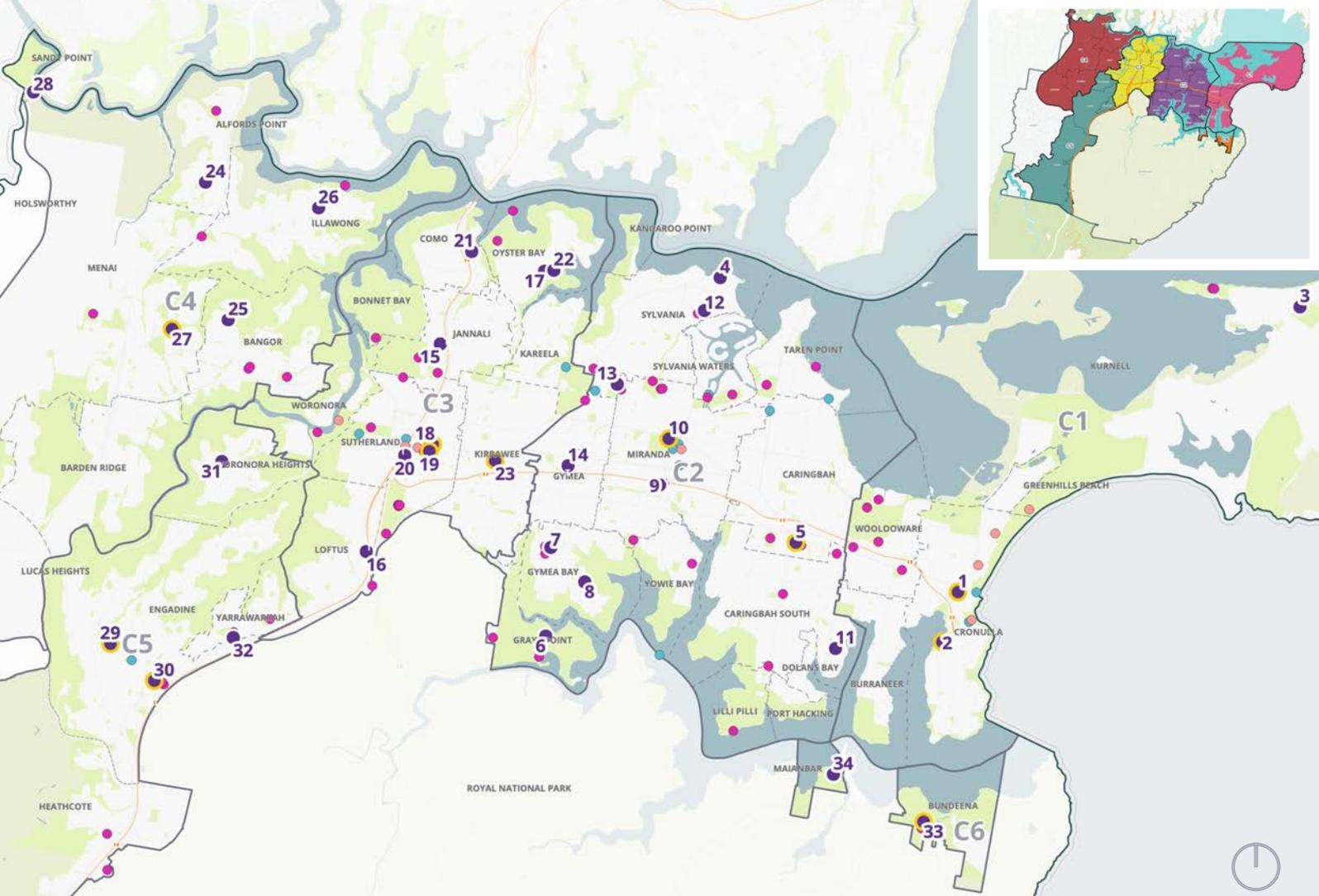


Figure 3 - Community venues across Sutherland Shire LGA (Source: Cred Consulting)

Council owned community venues that are managed by Council or volunteer committees

- Local-level venues
- District-level venues

● Community venues within leased facilities (excludes leased facilities that do not currently provide community hire spaces)

● Other Council venues available for limited community use/hire

● Privately owned and operated community venues

-- Suburb boundary

— Catchment boundary

— Project boundary

— Railway line

● Train station

Cronulla Catchment - C1		13 Sylvania Heights CC	Menai Catchment - C4	
1	Cronulla Central	14 Gymea CC	24	Alford's Point CC
2	Gunnamatta Pavillion	Sutherland Catchment - C3		
3	Marton Hall	15 Jannali CC	25	Billa Road Hall
Miranda Catchment - C2		16 Loftus CC	26	Illawong CC
4	Boomerang Hall	17 Oyster Bay CC	27	Menai CC
5	Caringbah SC	18 Stapleton Avenue CC	28	Sandy Point CC
6	Grays Point CC	19 Sutherland MPC	Engadine Catchment - C5	
7	Gymea Bay C&R Ctr	20 Sutherland SC	29	Anzac Oval Y&R Ctr
8	Gymea Bay Resource Ctr	21 Kirrawee CC (vacant)**	30	Engadine CC
9	Miranda CC	22 Oyster Bay Oval Hall*	31	Woronora Heights CC
10	Miranda YC	23 Como School of Arts Hall	32	Yarrawarrah CC
11	Port Hacking CC		Bundeena Catchment - C6	
12	Sylvania CC		33	Bundeena CC
			34	Maianbar Community Hall

* While this venue was accounted as a Council-owned and managed venue, towards the finalisation of this Strategy, this venue has been leased to an independent community group. ** This is currently a vacant site, which Council has earmarked for a future community space and library.

WHAT YOU TOLD US

Over 710 members of our community have helped shape this Strategy.

Key to the development of this Community Venues Strategy has been the insights and the aspirations of our community and what they want to see in the next 10 years. Consultation for this Strategy was undertaken in two stages.

Stage 1 consultation was undertaken in 2021 and it informed the Needs Study. It included online user and lessee surveys to understand how they use existing community venues and how they can be improved in the future.

Stage 2 consultation was undertaken in 2022 and it included a wider community survey and two online focus group discussions to further unpack how the community would like to use our venues in the future to better cater to everyone's needs and aspirations. We also tested preliminary vision and principles at this Stage and the feedback has been pivotal in developing this Strategy.

Diverse Council teams were actively involved throughout the course of the Needs Study and the Strategy development.

94% of our community agree or strongly agree that having access to quality community venues is important for Sutherland Shire
(Community survey)

92% of the community agree or strongly agree that having access to quality community venues bring the community together
(Community survey)



212

user survey responses



24

focus group participants

59

lessee survey responses



8,682

People aware of the project via our website and emails

421

community survey responses

The engagement gathered responses from a range of people living across the Shire and has helped us to develop this Strategy. The following is a summary of the diverse views that we heard:

- Even if not used regularly, community venues are available in times of need, crisis, and celebration.
- Many community venues are dated and need a refresh.
- They are under-utilised and can be activated with more attractive uses.
- We are not well-aware of the venues and they can be better promoted.
- They need to continue being affordable for all in the future.
- Community venues should be suitably accessible to cater to diverse user needs.
- Good quality maintenance is essential to increase utilisation.
- They have to be flexible and fit-for-purpose, so it can adapt to our changing needs.
- Digitise access to venues, its bookings and programs, so everything is more accessible.

Quotes from our community:



“Community spaces need to continue to be affordable for smaller groups to hire, be easy to access for older people and people with disability, and have facilities that suit the activities that take place in it.”



“The interior of many venues is very large, dark and cold and it is not welcoming. The little side rooms are better. It would be nice to have nice native trees and open feel on the outside.”



“The facilities need a revamp. They generally require ongoing maintenance and need to be ‘modernised’ to feel comfortable.”



“Newly built venues have lot of light and are maintained well. Lots of storage space so rooms are usually empty and clear of obstacles and mess.”



OUR STRATEGY

Sutherland Shire's community venues all have their own unique character and provide the surrounding communities a place to meet, celebrate and connect.

They are local places that are already well-loved and well-used. To continue being responsive to the diverse needs of our community, we too must adapt, improve, change and consider more sustainable ways to provide a network of high quality, accessible and contemporary community venues and spaces.

The following sets out, under each of the four focus areas, a series of actions to be implemented over the next 10 years. These actions are designed to respond to the identified challenges and the stated objectives of each focus area to deliver on the Community Venues Strategy vision and principles as well as the community needs and experiences.



Port Hacking Community Hall

AREA OF FOCUS

1

ENABLE A NETWORK MODEL

We want to provide a sustainable number of fit-for-purpose and high-quality community venues strategically located across Sutherland Shire. We will focus resources to provide larger, multi-purpose and district-level venues in high growth areas supported by local-level venues in smaller centres and suburbs.

ACTION PLAN

1.1 : Provide our community with fit-for purpose high-quality venues

- 1.1.1 Investigate opportunities to optimise community venues asset load and liability to work towards a network of high-quality, adaptable and accessible community venues across Sutherland Shire.
- 1.1.2 Assess the viability of committing to the provision of a minimum of one district-level, high-quality and multi-purpose community venue and a minimum of two local-level and high-quality community venues in each planning catchment (except Catchment 6).
- 1.1.3 In line with the Precinct Plan, explore the capacity to provide a separate hireable community venue within the South Village - Kirrawee site.

1.2: Provide sustainable, supported local venues

- 1.2.1 Continually review community venues fee structure to ensure that they remain affordable for the community while being financially sustainable for Council.
- 1.2.2 Investigate opportunities to deliver improved community uses/ spaces within the sites where there are under-performing Council-owned community venues. When recycling of an asset is rationalised, any funding should be reinvested in the asset portfolio to maximise long term value for community.

1.3: Focus our community resources

- 1.3.1 In line with the Precinct Plan, investigate the development of a district level Miranda Civic Precinct that co-locates public spaces such as the existing Miranda Community Centre, the Miranda Library, and leased community buildings including Miranda Youth Services Centre.
- 1.3.2 Through completion and implementation of the Masterplan for the Gunnamatta Pavilion, improve indoor-outdoor connections, maximize water views, create flexible hireable spaces, and activate the former cafe space to create a more purposeful and inviting community venue.
- 1.3.3 In line with the Precinct Plan, explore opportunities to consolidate the Sutherland Multipurpose Centre, Stapleton Avenue Community Centre and the Sutherland Library into a large, contemporary and flagship community hub.
- 1.3.4 Consider opportunities and viability of co-locating the Bundeena Community Centre with the Bundeena Library and other valued community services.
- 1.3.5 Investigate the upgrade of Maianbar Community Hall into a quality local community facility in partnership with the Rural Fire Service.
- 1.3.6 Investigate opportunities to consolidate Marton Hall, the adjacent Men's Shed, Scouts and Guides Hall and the sports club building for better asset optimisation and maintenance.
- 1.3.7 In line with the Precinct Plan, explore the redevelopment of Caringbah Seniors Centre, Caringbah Library, the Early Education Centre and Leisure Centre into a contemporary and fit-for-purpose district-level community hub.
- 1.3.8 Explore the redevelopment of Sylvania Heights Community Centre, to be co-located with the Sylvania Height Youth & Community Centre, and the sports clubs buildings for better asset optimisation and maintenance.

AREA OF FOCUS

2

ENHANCE THE QUALITY OF OUR VENUES

We will upgrade and enhance the quality of our community venues to make them more attractive, purposeful, increase their flexibility to cater to diverse uses, and ensure its spaces meet our community's needs and expectations.

ACTION PLAN

2.1 : Make our venues attractive, purposeful and flexible

- 2.1.1 Conduct an assessment of community venues to identify opportunities to better integrate them with adjacent public open spaces and improve the indoor-outdoor experience.
- 2.1.2 Identify opportunities to update the external and internal appearance of venues to create a unique sense of place.
- 2.1.4 Develop service level guidelines to provide minimum standards and inclusion for community venues across hierarchies.

2.2 : Cater our services to diverse users and community needs

- 2.2.1 Analyse opportunities to improve the connection of community venues to town centres and active public transport through high-quality pedestrian and cycle paths.
- 2.2.2 Undertake an audit of all existing community facilities to identify accessibility levels. Include recommendations in renewal of community facilities to plan to include improvement to a suitable standard.

2.3 : Provide our community with quality venues

- 2.3.1 Monitor the service condition and levels of each community venue through visual inspections at least quarterly.
- 2.3.2 Conduct detailed annual asset inspection of community venues to monitor building and linked asset condition to guide required maintenance schedules and essential capital works.
- 2.3.3 Ensure community venues incorporate best practice design elements during their renewal and/or construction, including a focus on environmentally sustainable and high efficiency materials and fixtures.

AREA OF FOCUS

3

PROMOTE AND ACTIVATE OUR VENUES

We will improve promotion and marketing of our venues to increase community awareness and utilisation.



ACTION PLAN

3.1: Increase community awareness of venue services

- 3.1.1 Develop a communications and marketing strategy to increase the awareness and promote the utilisation of community facilities across the Sutherland Shire.

- 3.1.2 Review community venue usage to encourage a wider variety of community-led events, activities and uses to increase utilisation.

- 3.1.3 Improve community venues' signage and way-finding to increase visibility, make them easy to find, and increase awareness about their availability.

3.2: Connect with our community to promote venue use

- 3.2.1 Develop promotional resources that enable Community Venues to build customer/hirer information sources for improving clarity and provide enhanced support of bookings.

- 3.2.2 Investigate the development of an online platform that shares all events, programs and activities offered in community venues.

- 3.2.3 Implement a customer-centric integrated online booking and payment system.

- 3.2.4 Review operational models of district-level community hubs servicing each planning catchment to ensure equitable access to quality services and facilities.

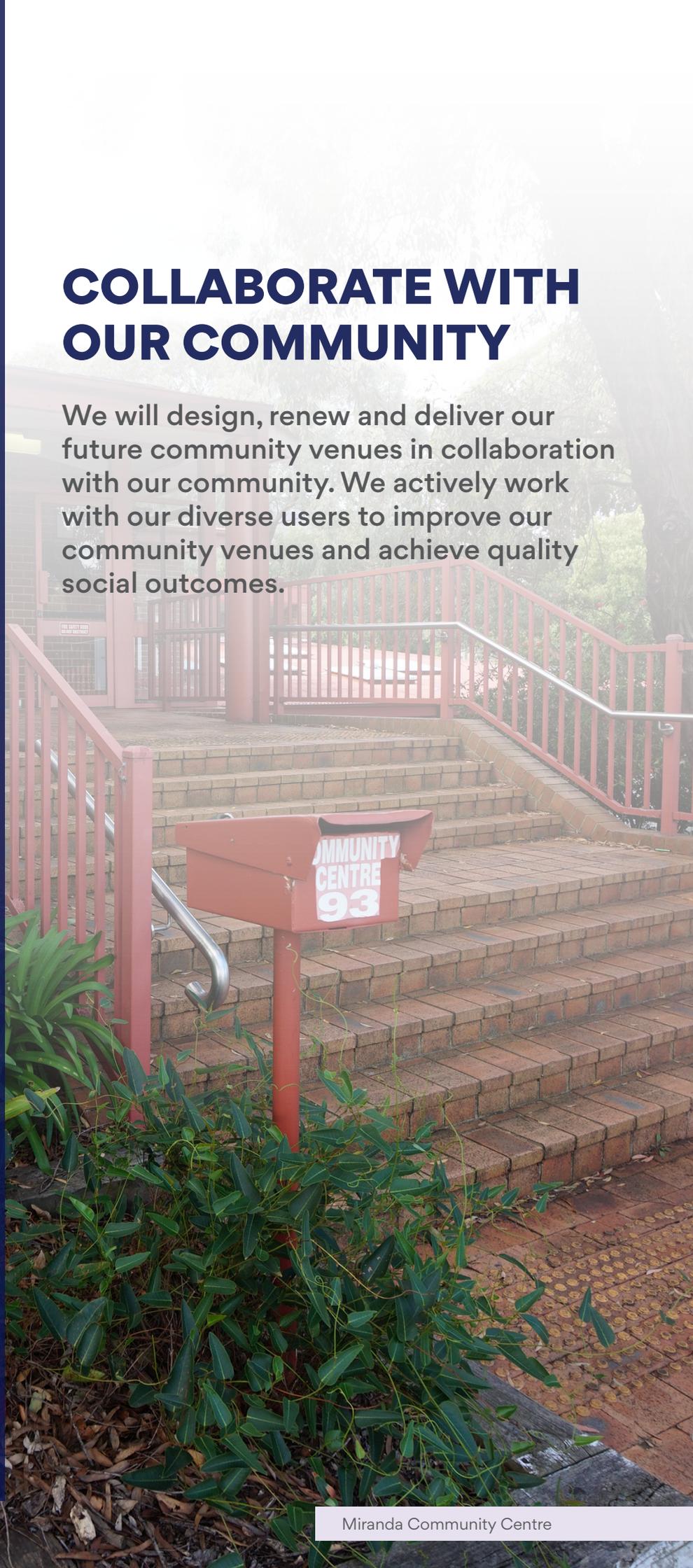
- 3.2.5 Digitise access to community venues to improve the customer experience.

AREA OF FOCUS

4

COLLABORATE WITH OUR COMMUNITY

We will design, renew and deliver our future community venues in collaboration with our community. We actively work with our diverse users to improve our community venues and achieve quality social outcomes.



ACTION PLAN

4.1 : Achieving social outcomes for our community

- 4.1.1 Work with independently operated community facilities to review the management model to improve customer access and experience for the wider community.

- 4.1.2 Review naming of venues and internal spaces to create sense of identity and local connection for community venues, recognizing Aboriginal & Torres Strait Islander, historical and local area connections.

- 4.1.3 Explore opportunities for partnerships with non-government and government agencies to deliver optimised or new community venues.

4.2 : Collaborate with our customers and community

- 4.2.1 Introduce a survey that captures post-hirer feedback and feedback from the wider community to integrate into the design, programming and operations of community venues in the future.

- 4.2.2 Engage with regular hirers and the wider community to inform decision-making on any changes to future use and design of our community venues.

- 4.2.3 Work with users of exclusively occupied spaces to ensure agreements are in place that are appropriate to the types of usage and purpose and sustainability of the facilities with agreed levels of community access to venue space included in lease.

Cronulla Central



APPENDICES

A1 - Community Venues service + design standards

A2 - Community Venues Asset Maintenance Standards

A3 - Implementation Plan

A4 - Sample of social value assessment

A5 - Audit of leased facilities with hireable community spaces

A1. COMMUNITY VENUES SERVICE + DESIGN STANDARDS

Type	Regional facility	District facility	Local facility
Description	Regional level facilities are facilities of LGA wide or sub-regional significance. They are usually larger in size that serve a broad population catchment (100,000+).	District level facilities serve a large catchment population (20,000 – 50,000 people) and receive regular usage from a wide range of users.	Local level facilities serve a smaller catchment of around 5,000 – 20,000 people.
Size	<p>They are typically around 3,000+ sqm and often include multiple types of spaces that make up a community hub.</p> <p>Regional Level facilities will provide over 1,600 sqm of hireable community space.</p>	<p>They are typically around 1,500sqm - 2,500 sqm and include multipurpose space to cater to a range of activities.</p> <p>District Level facilities will provide over 800sqm of hireable community space.</p>	<p>They are typically around 500 - 1,000 sqm in size and include multipurpose space to cater to a range of local/ neighbourhood level activities.</p> <p>Local Level facilities will provide over 400 sqm of hireable community space.</p>
Connectivity & accessibility	<ul style="list-style-type: none"> • Connected to a town centre • Within 400 m of train station and bus stop • Connected to an active transport network • Accessible location 	<ul style="list-style-type: none"> • Connected to a town centre • Within 800 m of a public transport stop • Connected to an active transport network • Accessible location 	<ul style="list-style-type: none"> • Within 800 m of a public transport stop • Connected to an active transport network • Accessible location
Co-located facilities	<ul style="list-style-type: none"> • Opportunities to co-locate with facilities such as: • Libraries • Early education centre • Parks • Outdoor courts and sporting fields • Leisure centres and aquatic facilities • Shopping centres 	<ul style="list-style-type: none"> • Opportunities to co-locate with facilities such as: • Libraries • Early education centre • Parks • Outdoor courts and sporting fields 	<p>Opportunities to co-locate with parks, outdoor courts and sporting fields.</p>

Legend

✓ - always provided

○ - sometimes provided

X - where possible

Item	Description	Regional	District	Local
Building design standards				
Foyer	A common shared indoor space outside the hireable area, where suitable in the design co-located community facilities.	○		
Large hall	Venues with large halls provide a hireable flexible space of 150m ² or more.	✓	✓	
Small hall	Venues with small halls provide a hireable flexible space of between 150m ² and 50m ² , which will have separate area and entrances from other hireable space.	○	○	✓
Meeting rooms	In larger facilities where possible, spaces of less than 50m ² will be used as meeting rooms, which will have separate area and entrances from other hireable space.	✓	○	X
Office space	Small area with separate entrance to other hireable spaces, which are fully furnished with connected services that is suitable for temporary short term hire.	○		
Small storage spaces	Lockable storage areas between of 1m ² & 3m ² , for hirers to rent.	✓	✓	✓
Large storage spaces	Lockable storage areas between of 3m ² & 5m ² , for hirers to rent.	✓	✓	
Table and Chair Storage	Venues will have separate secure area for each hireable space for the storage of unused tables and chairs, in proportion to the capacity of the venue.	✓	✓	✓
HVAC	Efficient and effective air circulation designed for the space that enables hirers to maintenance conditions comfort for a range of activities and uses.	✓	✓	✓
On-site service standards				
Tables	Venues will have light weight, durable tables that are collapsible and easily portable that allow hirers to set up the venue to their requirements.	✓	✓	✓
Chairs	The venue will have enough light weight and stackable chairs to enable a range of venue configurations.	✓	✓	✓
Stage	Venues will have space for the set up of portable staging to allow flexible use of venues as performance space. Some regional venues will have permanent fixed stages and performance areas.	✓	○	
Lighting Rig	Venues with capacity to hold major events have rigging and connection for the installation of hireable lighting systems for events and performance.	○	X	

Item	Description	Regional	District	Local
PA System	Larger venues will have PA systems that enable presentation and performances for larger audiences.	✓	○	✗
Projector Display	Larger venues will have integrated up-to-date projectors and screen systems that enable presentations and displays.	✓	✓	○
Internet Network	Venues with onsite presentation equipment will have network services that enables connection for smart technology to be used.	✓	○	○
Hearing loop	Venues with PAs system will have hearing loop connection.	✓	○	
Waste and Recycling	Venues will have provision for a minimum level of waste bins on site that provide capacity for general hirers to dispose of waste and recyclables appropriately, as well as scope to enable additional at cost waste services to be arranged.	✓	✓	✓
Cleaning Equipment	Hirers will be provided with a standard range cleaning equipment, dust pan, broom , floor sweeper, mop and bucket to enable them keep the venue at a suitable cleaning standard.	✓	✓	✓
Kitchen service standards				
Fridge	Venues will have a standard sized fridge suitable for storage of food for functions or user groups. Meeting spaces will have a mini-fridge.	✓	✓	✓
Oven and Range	Large venues will have easy to clean ovens and range tops.	✓	○	○
Food Heater	Venues will have a heating appliance, such as a pie warmer, for warming food for hirers.	○	✓	✓
Urn	Venues will have built-in urn for provision of instant hot water.	✓	✓	✓
Microwave	Venues will have a standard sized microwave suitable for hirers to reheat food.	✓	✓	✓
Food Prep Area	Stainless steel food preparation areas will be provided that are proportional to the capacity of the venue that is easy to maintain to a hygienic standard.	✓	✓	✓
Sink	Stainless steel sink proportional to kitchen size.	✓	✓	✓
Kitchen Benches	Shelving and benches will be open areas, without doors or cupboards, to ensure easy to maintain and clean, as well as to ensure access and sharing of space.	✓	✓	✓

Item	Description	Regional	District	Local
Amenities service standards				
Toilet	Toilets - that are accessible, clean safe and inviting.	✓	✓	✓
Sanitary Bins	Venues will have provision of suitable sanitary bins services for toilet areas.	✓	✓	✓
Ambulant toilet	Venues will have ambulant toilets that suit that size and capacity of the space.	✓	✓	✓
Baby Change	Venues will provide baby change space.	✓	✓	○
Cleaners Room	<p>Storeroom for cleaning supplies that are accessible to users to access appropriate equipment to properly cleaning the venue.</p> <p>Where not in a co-located facility, lockable storage space for Cleaners equipment for toiletry and cleaning supplies for professional cleaners suitable for the site.</p>	✓	✓	✓
Ancillary Facilities				
Connected outdoor space	Outdoor space connected to or part of the hireable venue will be configured to enable hirers to utilize surrounding outdoor areas as part of their hire.	X	X	X
Signage	Venues will have visible and attractive external and internal signage that enables users and the general public to easily identify the venue and spaces.	✓	✓	✓
Lighting	Venues will be internal and external lite to a standard that enable effective and safe visibility and access in and around the venue.	✓	✓	✓
Bike racks	Venues that are connected to cycle paths and routes promote active transport through the provision of bike racks.	○	○	○
Car parking	Venues will have appropriate car parking in proximity to the venue that facilitates service providers and hirers, while enabling use of public transport.	X	X	X

A2. COMMUNITY VENUES ASSET MAINTENANCE STANDARDS

Asset Maintenance	Daily	Weekly	Monthly	Quarterly	Annually	1 – 2 Years	3- 5 years	5 – 8 Years	10 Years+
Cleaning	○	○							
Deep Detail Cleaning					✓				
Kitchen Renewal									✓
Amenities Renewal									✓
Floor Renewal							✓		
Furniture Renewal								✓	
Appliances Renewal									✓
Painting								✓	
Structural / Maintenance Assessment					✓				
External Cleaning					✓				
Yard / Play equipment Maintenance					✓				
HVAC Renewal									✓
AV Renewal								✓	
Signage Renewal							✓		
Rubbish Servicing		✓							
Pest Inspections/ Treatment				✓					

A3. IMPLEMENTATION PLAN

Implementation Actions	Delivery Stream	Collaboration	Funding	22/23 1 Yrs	23/24 2 Yrs	24/25 3 Yrs	25/26 4 Yrs	5+ Yrs	On -going
Area of Focus 1: Enable a network model									
1.1 : Provide our community with fit-for purpose high-quality venues									
1.1.1	Investigate opportunities to optimise community venues asset load and liability to work towards a network of high-quality, adaptable and accessible community venues across Sutherland Shire.	Business & Community	Asset Services/ Strategic Planning/ Property Services	Funded		●			
1.1.2	Assess the viability of committing to the provision of a minimum of one district-level, high-quality and multi-purpose community venue and a minimum of two local-level and high-quality community venues in each planning catchment (except Catchment 6).	Business & Community	Asset Services/ Strategic Planning	Funded		●			
1.1.3	In line with the Precinct Plan, explore the capacity to provide a separate hireable Community Venue within the South Village - Kirrawee site.	Library Services	Property Services/ Business & Community/ Strategic Planning/ Asset Services	Unfunded	●				

	Implementation Actions	Delivery Stream	Collaboration	Funding	22/23 1 Yrs	23/24 2 Yrs	24/25 3 Yrs	25/26 4 Yrs	5+ Yrs	On -going
1.2 : Provide sustainable, supported local venues										
1.2.1	Continually review community venues fee structure to ensure that they remain affordable for the community while being financially sustainable for Council.	Business & Community	Property Services/ Asset Services/ Building Operations/ Finance	Funded						●
1.2.2	Investigate opportunities to deliver improved community uses/ spaces within the sites where there are under-performing Council-owned community venues. When recycling of an asset is rationalised, any funding should be reinvested in the asset portfolio to maximise long term value for community.	Asset Services	Business & Community/ Strategic Planning/ Property Services/ Financial Services	Funded		●				
1.3 : Focus our community resources										
1.3.1	In line with the Precinct Plan, investigate the development of a district level Miranda Civic Precinct that co-locates public spaces such as the existing Miranda Community Centre, the Miranda Library, and leased community buildings including Miranda Youth Services Centre.	Strategic Planning	Property Services/ Business & Community/ Library Services/ Asset Services/ Property Services	Unfunded			●			

	Implementation Actions	Delivery Stream	Collaboration	Funding	22/23 1 Yrs	23/24 2 Yrs	24/25 3 Yrs	25/26 4 Yrs	5+ Yrs	On -going
1.3.2	Through completion and implementation of the Masterplan for the Gunnamatta Pavilion, improve indoor-outdoor connections, maximize water views, create flexible hireable spaces, and activate the former cafe space to create a more purposeful and inviting community venue.	Project Delivery	Business & Community/ Strategic Planning/ Asset Services/ Building Operations/ Property Services	Funded			●			
1.3.3	In line with the Precinct Plan, explore opportunities to consolidate the Sutherland Multipurpose Centre, Stapleton Avenue Community Centre and the Sutherland Library into a large, contemporary and flagship community hub.	Property Services	Strategic Planning/ Asset Services/ Property Services/ Business & Community/ Library Services	Funded					●	
1.3.4	Consider opportunities and viability of co-locating the Bundeena Community Centre with the Bundeena Library and other valued community services.	Library Services	Business & Community/ Asset Services	Funded				●		

	Implementation Actions	Delivery Stream	Collaboration	Funding	22/23 1 Yrs	23/24 2 Yrs	24/25 3 Yrs	25/26 4 Yrs	5+ Yrs	On -going
1.3.5	Investigate the upgrade of Maianbar Community Hall into a quality local community facility in partnership with the Rural Fire Service.	Asset Services	Rural Fire Services	Funded			●			
1.3.6	Investigate opportunities to consolidate Marton Hall, the adjacent Men's Shed, Scouts and Guides Hall and the sports club building for better asset optimisation and maintenance.	Asset Services	Business & Community/ Strategic Planning/ Property Services	Funded		●				
1.3.7	In line with the Precinct Plan, explore the redevelopment of Caringbah Seniors Centre, Caringbah Library, the Early Education Centre and Leisure Centre into a contemporary and fit-for-purpose district-level community hub.	Asset Services	Business & Community/ Library Services/ Strategic Planning/ Property Services	Funded			●			
1.3.8	Explore the redevelopment of Sylvania Heights Community Centre, to be co-located with the Sylvania Height Youth & Community Centre, and the sports clubs buildings for better asset optimisation and maintenance.	Asset Services	Business & Community/ Sports Services/ Strategic Planning/ Property Services	Funded	●					

Area of Focus 2: Enhance the quality of our venues

2.1 : Make our venues attractive, purposeful and flexible

2.1.1	Conduct an assessment of community venues to identify opportunities to better integrate them with adjacent public open spaces and improve the indoor-outdoor experience.	Asset Services	Business & Community	Funded		●					
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	Implementation Actions	Delivery Stream	Collaboration	Funding	22/23 1 Yrs	23/24 2 Yrs	24/25 3 Yrs	25/26 4 Yrs	5+ Yrs	On -going
2.1.2	Identify opportunities to update the external and internal appearance of Venues to create a unique sense of place.	Asset Services	Building Operations/ Business & Community	Funded		●	●			
2.1.4	Develop service level guidelines to provide minimum standards and inclusion for community venues across hierarchies.	Business & Community	Asset Services/ Building Operations	Funded	●					
2.2 : Cater our services to diverse users and community needs										
2.2.1	Analyse opportunities to improve the connection of community venues to town centres and active public transport through high-quality pedestrian and cycle paths.	Traffic & Public Domain	Property Services/ Asset Services/ Business & Community/ Strategic Planning	Funded					●	

	Implementation Actions	Delivery Stream	Collaboration	Funding	22/23 1 Yrs	23/24 2 Yrs	24/25 3 Yrs	25/26 4 Yrs	5+ Yrs	On -going
2.2.2	Undertake an audit of all existing community facilities to identify accessibility levels. Include recommendations in renewal of community facilities to plan to include improvement to a suitable standard.	Asset Services	Strategic Planning	Funded		●				
2.3 : Provide our community with quality venues										
2.3.1	Monitor the condition of each community venue through visual inspections at least quarterly.	Business & Community	Asset Services/ Building Operations	Funded						●
2.3.2	Continue to undertake detailed structural condition assessments of each community venue at least every four years.	Asset Services	Business & Community/ Building Operations	Funded						●
2.3.3	Ensure community venues incorporate best practice design elements during their renewal and/or construction, including a focus on environmentally sustainable and high efficiency materials and fixtures.	Asset Services	Property Services/ Building Operations Services/ Business & Community/ Strategic Planning	Funded						●

	Implementation Actions	Delivery Stream	Collaboration	Funding	22/23 1 Yrs	23/24 2 Yrs	24/25 3 Yrs	25/26 4 Yrs	5+ Yrs	On -going
Area of Focus 3: Promote and activate our venues										
3.1 : Increase community awareness of venue services										
3.1.1	Develop a communications and marketing strategy to increase the awareness and promote the utilisation of community venues across the Sutherland Shire.	Business & Community	Communications and Engagement	Funded	●					●
3.1.2	Review community venue usage to encourage a wider variety of community-led events, activities and uses to increase utilisation.	Business & Community	Communications and Engagement	Funded		●				
3.1.3	Improve community venues' signage and way-finding to increase visibility, make them easy to find, and increase awareness about their availability.	Business & Community	Traffic and Public Domain Services/ Building Operations/ Communications and Engagement	Funded						●

	Implementation Actions	Delivery Stream	Collaboration	Funding	22/23 1 Yrs	23/24 2 Yrs	24/25 3 Yrs	25/26 4 Yrs	5+ Yrs	On -going
3.2 : Connect with our community to promote venue use										
3.2.1	Develop promotional resources that enable community venues to build customer/hirer information sources for improving clarity and provide enhanced support of bookings.	Business & Community	Communications and Engagement	Funded						●
3.2.2	Investigate the development of an online platform that shares all events, programs and activities offered in community venues.	Business & Community	Communications and Engagement	Funded						●
3.2.3	Implement a customer-centric integrated online booking and payment system.	Business & Community	IMT/Finance	Funded						●
3.2.4	Review operational models of district-level community hubs servicing each planning catchment to ensure equitable access to quality services and facilities.	Strategic Planning	Customer Service/ Business & Community/ Library Service	Funded				●		

	Implementation Actions	Delivery Stream	Collaboration	Funding	22/23 1 Yrs	23/24 2 Yrs	24/25 3 Yrs	25/26 4 Yrs	5+ Yrs	On -going
3.2.5	Digitise access to community venues to improve the customer experience.	Building Operations	Asset Services/ Business & Community	Funded		●				
Area of Focus 4: Collaborate with our community										
4.1 : Achieving social outcomes for our community										
4.1.1	Work with independently operated community venues to review the management model to improve customer access and experience for the wider community.	Business & Community	Governance/ Property Services	Funded		●				
4.1.2	Review naming of venues and internal spaces to create sense of identity and local connection for community venues, recognizing Aboriginal & Torres Strait Islander and historical connections.	Business & Community	Communications and Engagement/ Strategic Planning	Funded		●				
4.1.3	Explore opportunities for partnerships with non-government and government agencies to deliver optimised or new community venues.	Strategic Planning	Governance/ Property Services/ Asset Services	Funded						●

	Implementation Actions	Delivery Stream	Collaboration	Funding	22/23 1 Yrs	23/24 2 Yrs	24/25 3 Yrs	25/26 4 Yrs	5+ Yrs	On -going
4.2 : Collaborate with our customers and community										
4.2.1	Introduce a survey that captures post-hirer feedback and feedback from the wider community to integrate into the design, programming and operations of community venues in the future.	Business & Community	Communications and Engagement /Strategic Planning	Funded	●					
4.2.2	Engage with regular hirers and the wider community to inform decision-making on any changes to future use and design of our community venues.	Strategic Planning	Business & Community/ Asset Services/ Communications and Engagement	Funded						●
4.2.3	Work with users of exclusively occupied spaces to ensure agreements are in place that are appropriate to the types of usage and purpose and sustainability of the facilities with agreed levels of community access to venue space included in lease.	Property Services	Business & Community/ Asset Services/ Building Operations	Funded	●					



Miranda Community Centre

A4. SOCIAL VALUE ASSESSMENT

Cred Consulting conducted a social value assessment of community venues owned by Council and operated by Council/ volunteer groups. Social value assessment for community venues are based on global and local best practices and trends. It measures the community venue's ability to deliver quality social outcomes. It uses a two-pronged approach and it comprises of a quality assessment and fit-for-purpose assessment.

Quality assessment

The quality assessment measures the general quality and condition of a venue's amenities and services from a best practices point of view to deliver good quality social outcomes.

Quality assessment measures:

- **Location** - zone, visual prominence, street interface, proximity/co-location and connection to public open space, proximity/co-location and connection to other community facilities
- **Transport access** - public transport, pedestrian, cycle, vehicle parking and loading
- **Universal access** - universal access, accessible parking and 'drop-off' zones, lift access, and accessible toilets
- **Safety** - CPTED and external lighting
- **Building quality and maintenance** - quality of the building, heritage value, look and feel, natural light, and natural ventilation
- **Amenities quality and maintenance** - toilet and/or changing rooms, baby change facilities, kitchen, outdoor areas, access to technology, cooling/heating, quality of fittings and quality of furniture.

Fit-for-purpose assessment

A fit-for-purpose assessment audits the amenities and services within the community venue to measure its ability to function as a quality space that meets the needs of the community. The assessment measures community venues against the number/ types of functions or spaces that are required within a venue by its hierarchy (local/district regional).

For example, a local community venue is typically required to have small to medium main hall, while a district or regional community venue is required to have a large main hall that can seat over 200 people.

The table (overpage) shows the social quality assessment, fit-for-purpose and overall social value scores for of Sutherland Shire's community venues and example scoresheets that have been prepared for each venue.

Community venues social value assessment scores:

Catchment	Community Venue	Quality Assessment	Fit for purpose	Overall social value score	Average social value score by catchment
C1	Cronulla Central	4.53	2.84	3.2	2.9
	Gunnamatta Pavilion	3.46	2.95	3.2	
	Marton Hall	2.78	1.52	2.1	
C2	Grays Point CC	2.53	2.58	2.6	2.7
	GyMEA Bay C&R Ctr	Under reconstruction			
	GyMEA Bay R Ctr	2.74	3.03	2.9	
	Miranda CC	3.49	3.64	3.6	
	Miranda YC	2.94	2.27	2.6	
	Port Hacking CC	3.12	3.33	3.2	
	Boomerang Hall	1.93	2.12	2.0	
	Caringbah SC	3.08	2.50	2.8	
	Sylvania CC	2.29	3.03	2.7	
	Sylvania Heights CC	1.63	1.67	1.6	
	GyMEA CC	3.19	2.73	3.0	
C3	Oyster Bay Oval Hall	Not available for assessment			2.9
	Oyster Bay CC	2.68	2.73	2.7	
	Jannali CC	2.99	2.58	2.8	
	Stapelton Ave CC	3.63	3.18	3.4	
	Sutherland MPC	3.09	2.50	2.8	
	Sutherland SC	2.56	2.58	2.6	
	Kirrawee CC	Vacant			
	Loftus CC	2.69	3.18	2.9	
	Como School of Arts	3.46	3.33	3.4	
C4	Alfords Pt CC	2.82	2.58	2.7	3.0
	Billa Rd Hall	2.05	2.12	2.1	
	Illawong CC	2.92	2.88	2.9	
	Menai CC	4.44	3.98	4.2	
	Sandy Point CC	3.23	3.18	3.2	
C5	Anzac Oval Y&R Ctr	2.81	1.93	2.4	3.2
	Engadine CC	4.41	3.98	4.2	
	Woronora Heights CC	2.60	2.73	2.7	
	Yarrawarra CC	3.40	3.48	3.4	
C6	Bundeena CC	2.59	3.30	2.9	2.5
	Maianbar Community hall	1.89	2.27	2.1	
LGA	Total - Sutherland Shire Council	3.0	2.8	2.9	

Example of a community venue ‘scorecard’ prepared as part of the social value assessment.

Engadine Community Centre

1034 - 1036 Old Princes Highway, Engadine

Located within 400m from the Engadine train station, the Engadine community centre is a modern facility with an auditorium and multipurpose and meeting rooms. There is loading dock and undercover car park available within the facility. The facility also has a seniors room and a cafe.



Type:	Community Centre	
Staffed:	No	
Hierarchy:	District	
Management:	Council	
Spaces and capacity:	Room	Capacity
	Full Hall	400
	Hall 1	200
	Hall 2	200
	Full Meeting Room	70
	Meeting Room 1	35
	Meeting Room 2	35
Key Features:	- Modern Facility - Flexible Design	
Total floor area:	1,006 sqm	



	Rating	Score	Opportunities	Constraints
Quality assessment	Location	4.00	<ul style="list-style-type: none"> Existing signage can be improved to increase visibility. 	<ul style="list-style-type: none"> No footpaths or shared zones around the facility.
	Transport	4.00		
	Universal Access	4.33		
	Safety	5.00		
	Building quality and maintenance	4.50		
	Amenities and maintenance	4.60		
Quality Assessment Score		4.41		
Fit for purpose score		3.98		
Total score		4.00		

1-5 (1 = poor, 5 = Very good)

Example of a community venue ‘scorecard’ prepared as part of the social value assessment.

Cronulla Central

38-60 Croydon Street, Cronulla

The community centre located within the Cronulla Central mall has halls and meeting rooms co-located with a cafe and library. The centre can be access through a ramp from the pedestrianised Cronulla Street. There is a provision for mobility parking right outside the halls.

3.68

Type:	Community Centre	
Staffed:	Yes	
Hierarchy:	District	
Management:	Council	
Spaces and capacity:	Room	Capacity (2 sqm pp)
	Main Hall (Full)	127
	Hall 1	69
	Hall 2	58
	Meeting Room 1	24
	Meeting Room 2	24
Key Features:	- Waiting areas and a cafe - Lift access	
Total floor area:	610 sqm	



	Rating	Score	Opportunities	Constraints
Quality assessment	Location	4.00	<ul style="list-style-type: none"> Signage of community centre can be added to the boards present outside the mall. Better wayfinding within the building (From ground floor). 	<ul style="list-style-type: none"> No quality footpaths or shared zones within the car parking structure that leads to the mall/ community centre entrance. No natural light or ventilation contributing to low building quality/ maintenance score, indicating that it consumes more energy.
	Transport	4.00		
	Universal Access	5.00		
	Safety	5.00		
	Building quality and maintenance	4.53		
	Amenities and maintenance	4.67		
Quality Assessment Score		4.53		
Fit for purpose score		2.84		
Total score		3.50		

1-5 (1 = poor, 5 = Very good)

Example of a community venue 'scorecard' prepared as part of the social value assessment.

Sylvania Community Centre

18-30 Canberra Road, Sylvania

Located next to Canberra Road Oval and an Early Education Centre, the community centre has a hall connected to an outdoor space, a small outdoor Barbeque area and toilets shared with the football club.

2.66

Type:	Community Centre	
Staffed:		
Hierarchy:	Local	
Management:	Council	
Spaces and capacity:	Room	Capacity
	Hall	64
Key Features:	- Outdoor area and BBQ	
Total floor area:	130 sqm	



	Rating	Score	Opportunities	Constraints
Quality assessment	Location	2.20	<ul style="list-style-type: none"> Pathways between the neighbouring facilities can be improved. Refurbish to improve quality of the building Better integrate with the open space near by 	<ul style="list-style-type: none"> Storage area is used for dumping unused and decayed furniture Aging and dated building
	Transport	2.25		
	Universal Access	2.67		
	Safety	2.00		
	Building quality and maintenance	2.50		
	Amenities and maintenance	2.14		
Quality Assessment Score		2.29		
Fit for purpose score		3.03		
Total score		2.66		

1-5 (1 = poor, 5 = Very good)

Example of a community venue ‘scorecard’ prepared as part of the social value assessment.

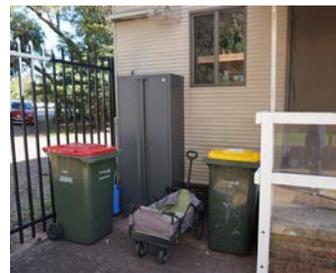
Billa Road Playgroup Hall

50R Billa Road, Bangor

The Playgroup is located close to a playground and Billa Road Oval.

2.09

Type:	Playgroup Hall	
Staffed:	No	
Hierarchy:	Local	
Management:	Council	
Spaces and capacity:	Room	Capacity (2 sqm pp)
	Hall	22
Key Features:	- Outdoor play space available	
Total floor area:	44 sqm	



	Rating	Score	Constraints
Quality assessment	Location	3.00	• Limited in size, accessibility and diversity of use
	Transport	2.25	
	Universal Access	0.67	
	Safety	2.50	
	Building quality and maintenance	1.75	
	Amenities and maintenance	2.14	
Quality Assessment Score		2.05	
Fit for purpose score		2.12	
Total score		2.09	

1-5 (1 = poor, 5 = Very good)

A5. AUDIT OF LEASED FACILITIES WITH HIREABLE COMMUNITY SPACES

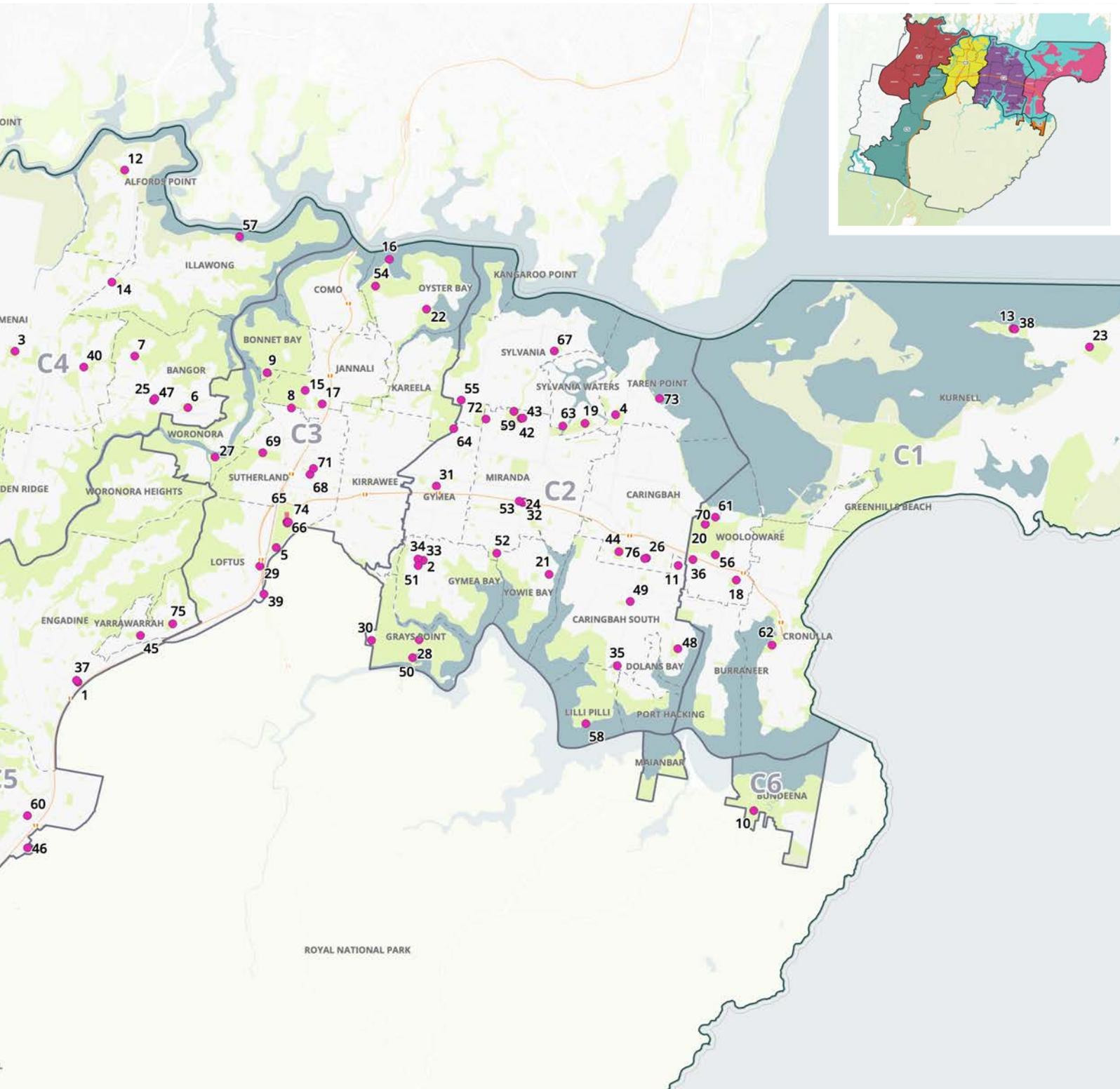


Figure 4 - Audit of leased facilities with community hireable spaces within them

No.	Name	Suburb
1	Engadine Community Services	Engadine
2	Scout Association of Australia New South Wales Branch	GyMEA Bay
3	Scout Hall -The Scout Association (Crown land)	Menai
4	133-139 Cronulla Sharks AFC	Taren Point
5	AFL Waratah Park Lincoln Oval (club waratah inc)	Sutherland
6	Akuna Ave Oval Clubhouse	Bangor
7	Billa Road Oval Clubhouse Brumbies	Bangor
8	Bonnet Bay Football Club	Bonnet Bay
9	Bonnet Bay Summer Sports Club	Bonnet Bay
10	Bundeena Oval Clubhouse	Bundeena
11	Burraneer Rugby Club - John Dwyer Oval	Caringbah South
12	Casuarina Rd oval Clubhouse	Alfords Point
13	Catamaran Clubhouse - Kurnell Catamaran Club Inc	Kurnell
14	Colts	Illawong
15	Comets Baseball Club	Jannali
16	Como Jannali Junior Rugby League Football Club	Como
17	Como West Jannali Junior Sports Club Inc	Jannali
18	Cronulla Seagulls Football	Woolooware
19	Cronulla Sharks Baseball Club	Sylvania Waters
20	De la Salle Junior Rugby League Football Club	Woolooware
21	Dragonboat club	Yowie Bay
22	Georges River Junior Soccer Football Club	Oyster Bay
23	Girl Guide Association	Kurnell
24	Girl Guides - Girl Guides Association	Miranda
25	Girl Guides Association	Bangor
26	Girl Guides Association	Caringbah
27	Girl Guides Association	Woronora
28	Girl Guides Hall - Girl Guides Association	Grays Point
29	Girl Guides Hall - Girl Guides Assocaiton	Loftus
30	Grays Point Oval Clubhouse	Grays Point
31	GyMEA Community Centre office	GyMEA
32	GyMEA Junior Rugby League Football Club	Miranda
33	GyMEA Netball Club	GyMEA Bay
34	GyMEA United Football Club - Kiosk, control room etc	GyMEA
35	i-Lilli Pilli Football Club	Lilli Pilli
36	Jenola Field Clubhouse	Woolooware
37	Kingswood Rd Oval Clubhouse	Engadine
38	Kurnell Junior Rugby League Football Club Incorporated- Stingrays	Kurnell
39	Loftus Oval Clubhouse	Loftus

No.	Name	Suburb
40	Menai Hawks Football Club	Menai
41	Miranda Magpies Football Club - Seymour Shaw Park within Miranda Youth Centre building	Miranda
42	Netball Clubhouse	Miranda
43	Netball Stadium - Sutherland Shire Netball Association Inc	Miranda
44	North Caringbah Soccer Clubhouse	Caringbah
45	Old Bush Road Oval Clubhouse - Rugby Union	Yarrowarra
46	Rugby League	Heathcote
47	Scout Association	Bangor
48	Scout Association	Caringbah South
49	Scout Association	Caringbah South
50	Scout Association	Grays Point
51	Scout Association	GyMEA Bay
52	Scout Association	Miranda
53	Scout Association	Miranda
54	Scout Association	Oyster Bay
55	Scout Association	Sylvania
56	Scout Association	Woolooware
57	Scout Association	Illawong
58	Scouts Australia	Lilli Pilli
59	Seymour Shaw - Soccer Club - Sutherland Sharks Football Club Inc	Miranda
60	Soccer & AFL	Heathcote
61	Solander Playing Fields Oval Clubhouse Cronulla RSL	Woolooware
62	South Cronulla Bowling Club	Cronulla South
63	Southern District Rugby Club	Sylvania Waters
64	St Joseph's Junior Rugby League Football Club (Joeys)	Kareela
65	St Patricks Soccer	Sutherland
66	Sutherland District Basketball Association	Sutherland
67	Sutherland District Hockey Club Inc	Sylvania
68	Sutherland Flora Street Multipurpose Centre offices	Sutherland
69	Sutherland Loftus United Junior Rugby League Football Club Inc	Sutherland
70	Sutherland shire softball association Inc	Woolooware
71	Sutherland Stapleton Offices	Sutherland
72	Sylvania Heights Community & Youth Club Incorporated - The State of NSW	Sylvania
73	Titans	Taren Point
74	Waratah Athletics Clubhouse	Sutherland
75	Yarrowarra Reserve Oval Clubhouse - Yarrowarra Tigers Rugby League	Yarrowarra
76	YMCA youth	Caringbah

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